
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

SCHEDULE TO (RULE 13e-4)

TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)
OF THE SECURITIES EXCHANGE ACT OF 1934

CASELLA WASTE SYSTEMS, INC.
(Name of Subject Company (Issuer) and Filing Person (Offeror))

Options to Purchase Class A Common Stock, \$.01 Par Value Per Share, Having an Exercise Price of \$12.00 or more Per Share (Title of Class of Securities)

147448 10 4 (CUSIP Number of Class of Securities) (Underlying Class A Common Stock)

John W. Casella Chief Executive Officer Casella Waste Systems, Inc. 25 Greens Hill Lane Rutland, Vermont 05701 (802) 775-0325

(Name, address and telephone number of person authorized to receive notices and communications on behalf of filing person)

Copy to:
Jeffrey A. Stein, Esq.
Hale and Dorr LLP
60 State Street
Boston, Massachusetts 02109
(617) 526-6000

CALCULATION OF FILING FEE

Transaction valuation*

Amount of filing fee

\$15,833,000.00

\$3,166.60

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- * Calculated solely for purposes of determining the filing fee. This amount assumes that options to purchase 1,937,050 shares of Class A common stock of Casella Waste Systems, Inc. having an aggregate value of \$15,833,000.00 as of June 29, 2001 will be exchanged and/or cancelled pursuant to this offer. The aggregate value of such options was calculated based on the Black-Scholes option pricing model. The amount of the filing fee, calculated in accordance with Rule 0-11(b) of the Securities Exchange Act of 1934, as amended, equals 1/50th of one percent of the value of the transaction.
- [_] Check box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: Not applicable. Form or Registration No.: Not applicable.

Filing party: Not applicable. Date filed: Not applicable.

	Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.
	the appropriate boxes below to designate any transactions to which the ement relates:
[X]	third party tender offer subject to Rule 14d-1. issuer tender offer subject to Rule 13e-4. going-private transaction subject to Rule 13e-3. amendment to Schedule 13D under Rule 13d-2.
	t the following box if the filing is a final amendment reporting the results be tender offer: []

ITEM 1. SUMMARY TERM SHEET.

The information set forth under "Summary Term Sheet" in the document entitled "Exchange of Outstanding Stock Options held by Employees of Casella Waste Systems, Inc.", dated July 2, 2001 (as amended from time to time, the "Offer to Exchange"), attached hereto as Exhibit (a)(1), is incorporated herein by reference.

ITEM 2. SUBJECT COMPANY INFORMATION.

- (a) The name of the issuer is Casella Waste Systems, Inc., a Delaware corporation (the "Company"), and the address and telephone number of its principal executive offices is 25 Greens Hill Lane, Rutland, Vermont 05701, (802) 775-0325. The information set forth in the Offer to Exchange under Section 9 ("Information About Casella Waste Systems, Inc.; Risk Factors") is incorporated herein by reference.
- (b) This Tender Offer Statement on Schedule TO relates to the solicitation by the Company of requests to exchange options having an exercise price of \$12.00 or more per share (the "Options") outstanding under each of the Company's 1996 Stock Option Plan and the Amended and Restated 1997 Stock Incentive Plan, the KTI, Inc. 1994 Long-Term Incentive Award Plan (which the Company assumed in its merger with KTI) and the KTI, Inc. Non-Plan Stock Option Terms and Conditions (which the Company assumed in its merger with KTI) to purchase shares of the Company's Class A Common Stock, \$.01 par value per share ("Option Shares"), for new options (the "New Options") that will be granted under and subject to the Amended and Restated 1997 Stock Incentive Plan (the "Option Plan"), upon the terms and subject to the conditions described in the Offer to Exchange. This solicitation (the "Offer") excludes the class of options held by optionholders who are not employees of the Company or one of its subsidiaries on the date the Offer expires (the "Offer Period") and options held by directors and executive officers of the Company. In the aggregate, there are 1,937,050 shares of Class A Common Stock underlying the Options covered in this Offer. For every two eliqible option shares surrendered, the Company will grant an option for one new option to the optionee, subject to the terms and conditions of the Offer to Exchange. The information set forth in the Offer to Exchange under "Summary Term Sheet," Section 1 ("Number of Options; Expiration Date"), Section 5 ("Acceptance of Options for Exchange and Cancellation and Issuance of New Options") and Section 8 ("Source and Amount of Consideration; Terms of New Options") is incorporated herein by reference.
- (c) The information set forth in the Offer to Exchange under Section 7 ("Price Range of Class A Common Stock") is incorporated herein by reference.

ITEM 3. IDENTITY AND BACKGROUND OF FILING PERSON.

(a) The information set forth under Item 2(a) above and in Schedule A of the Offer to Exchange ("Information About the Directors and Executive Officers of Casella Waste Systems, Inc.") is incorporated herein by reference. The Company is both the filing person and the subject company.

ITEM 4. TERMS OF THE TRANSACTION.

(a) The information set forth in the Offer to Exchange under "Summary Term Sheet," Section 1 ("Number of Options; Expiration Date"), Section 3 ("Procedures for Surrendering Options"), Section 4 ("Change in Election"), Section 5 ("Acceptance of Options for Exchange and Cancellation and Issuance of New Options"), Section 6 ("Conditions of This Offer"), Section 8 ("Source and

Amount of Consideration; Terms of New Options"), Section 9 ("Information About Casella Waste Systems, Inc.; Risk Factors"), Section 11 ("Status of Options Acquired by Us in This Offer; Accounting Consequences of This Offer"), Section 12 ("Legal Matters; Regulatory Approvals"), Section 13 ("Material U.S. Federal Income Tax Consequences") and Section 14 ("Extension of This Offer; Termination; Amendment") is incorporated herein by reference.

(b) The information set forth in the Offer to Exchange under Section 10 ("Interests of Directors and Officers; Transactions and Arrangements Concerning the Options") is incorporated herein by reference.

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ITEM 5. PAST CONTACTS, TRANSACTIONS, NEGOTIATIONS AND AGREEMENTS.

- (e) The information set forth in the Offer to Exchange under Section 10 ("Interests of Directors and Officers; Transactions and Arrangements Concerning the Options") is incorporated herein by reference.
- ITEM 6. PURPOSES OF THE TRANSACTION AND PLANS OR PROPOSALS.
- (a) The Offer is being conducted for compensatory purposes as described in the Offer to Exchange. The information set forth in the Offer to Exchange under Section 2 ("Purpose of This Offer") is incorporated herein by reference.
- (b) The information set forth in the Offer to Exchange under Section 5 ("Acceptance of Options for Exchange and Cancellation and Issuance of New Options") and Section 11 ("Status of Options Acquired by Us in This Offer; Accounting Consequences of This Offer") is incorporated herein by reference.
- (c) The information set forth in the Offer to Exchange under Section 2 ("Purpose of This Offer") is incorporated herein by reference.
- ITEM 7. SOURCE AND AMOUNT OF FUNDS OR OTHER CONSIDERATION.
- (a) The information set forth in the Offer to Exchange under Section 8 ("Source and Amount of Consideration; Terms of New Options") and Section 15 ("Fees and Expenses") is incorporated herein by reference.
- (b) The information set forth in the Offer to Exchange under Section 6 ("Conditions of This Offer") and Section 8 ("Source and Amount of Consideration; Terms of New Options") is incorporated herein by reference.
 - (d) Not applicable.
- ITEM 8. INTEREST IN SECURITIES OF THE SUBJECT COMPANY.
- (a) The information set forth in the Offer to Exchange under Section 10 ("Interests of Directors and Officers; Transactions and Arrangements Concerning the Options") is incorporated herein by reference.
- (b) The information set forth in the Offer to Exchange under Section 10 ("Interests of Directors and Officers; Transactions and Arrangements Concerning the Options") is incorporated herein by reference.
- ITEM 9. PERSON/ASSETS, RETAINED, EMPLOYED, COMPENSATED OR USED.
 - (a) Not applicable.
- ITEM 10. FINANCIAL STATEMENTS.
- (a) The information set forth in the Offer to Exchange under Section 9 ("Information About Casella Waste Systems, Inc.; Risk Factors") and Section 16 ("Additional Information"), and on pages 52 through 60 of the Company's Annual Report on Form 10-K for its fiscal year ended April 30, 2000, filed August 4, 2000, as amended August 28, 2000, and the Company's Quarterly Report on Form 10-Q for its fiscal quarter ended January 31, 2001, filed March 16, 2001, as amended March 19, 2001, is incorporated herein by reference. The Company's ratio of earnings to fixed charges was 2.38x and 3.01x for the fiscal years ended April 30, 2000 and 1999, respectively, and 2.91x for the nine-month period ended January 31, 2001. The Company's earnings available for fixed charges of \$27,483,492 were inadequate to cover our fixed charges of \$34,146,870 for the nine months ended January 31, 2001.

The Company's book value per share was \$11.50 as of January 31, 2001.

(b) Not applicable.

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ITEM 11. ADDITIONAL INFORMATION.

- (a) The information set forth in the Offer to Exchange under Section 10 ("Interests of Directors and Officers; Transactions and Arrangements Concerning the Options") and Section 12 ("Legal Matters; Regulatory Approvals") is incorporated herein by reference.
 - (b) Not applicable.

ITEM 12. EXHIBITS.

- (a) (1) Offer to Exchange, dated July 2, 2001.
 - (2) Form of Letter to Eligible Optionholders and Summary of Terms.
 - (3) Form of Election Form.
 - (4) Form of Notice of Change in Election From Accept to Reject.
 - (5) Form of Notice of Change in Election From Reject to Accept.
 - (6) Form of Promise to Grant Stock Options.
- (b) Not applicable.
 - (d) (1) Casella Waste Systems, Inc. 1996 Stock Option Plan is incorporated herein by reference to Exhibit 10.3 to the Company's Registration Statement on Form S-1 (File No. 333-33135).
 - (2) Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is incorporated herein by reference to Annex D to the Company's Registration Statement on Form S-4 (File No. 333-90913).
 - (3) KTI, Inc. 1994 Long-Term Incentive Award Plan is attached hereto.
 - (4) KTI, Inc. Non-Plan Stock Option Terms and Conditions is attached hereto.
 - (5) Form of Incentive Stock Option Agreement Pursuant to the Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is attached hereto.
 - (6) Form of Nonqualified Stock Option Agreement Pursuant to the Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is attached hereto.
 - (7) Annual Report on Form 10-K for the fiscal year ended April 30, 2000, filed August 4, 2000, as amended August 28, 2000 (File No. 000-23211), is incorporated herein by reference.
 - (8) Quarterly Report on Form 10-Q for the fiscal quarter ended January 31, 2001, filed March 16, 2001, as amended March 19, 2001 (File No. 000-23211), is incorporated herein by reference.
 - (9) Current Report on Form 8-K, filed July 2, 2001 (File No. 000-23211), is incorporated herein by reference.
 - (g) Not applicable.
 - (h) Not applicable.

ITEM 13. INFORMATION REQUIRED BY SCHEDULE 13E-3.

(a) Not applicable.

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SIGNATURE

After due inquiry and to the best of my knowledge and belief, ${\tt I}$ certify that the information set forth in this Schedule TO is true, complete and correct.

CASELLA WASTE SYSTEMS, INC.

/s/ John W. Casella

John W. Casella

Chief Executive Officer

Date: July 2, 2001

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EXHIBIT INDEX

Exhibit	Description
Number	
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- (a) (5) Form of Notice of Change in Election From Reject to Accept.
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- (d) (1) Casella Waste Systems, Inc. 1996 Stock Option Plan is incorporated herein by reference Exhibit 10.3 to the Company's Registration Statement on Form S-1 (File No. 333-33135).
- (d) (2) Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is incorporated herein by reference to Annex D to the Company's Registration Statement on Form S-4 (File No. 333-90913).
- (d)(3) KTI, Inc. 1994 Long-Term Incentive Award Plan is attached hereto.
- (d)(4) KTI, Inc. Non-Plan Stock Option Terms and Conditions is attached hereto.
- (d) (5) Form of Incentive Stock Option Agreement Pursuant to the Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is attached hereto.
- (d) (6) Form of Nonqualified Stock Option Agreement Pursuant to the Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan is attached hereto.
- (d) (7) Annual Report on Form 10-K for the fiscal year ended April 30, 2000, filed August 4, 2000, as amended August 28, 2000 (File No. 000-23211), is incorporated herein by reference.
- (d) (8) Quarterly Report on Form 10-Q for the fiscal quarter ended January 31, 2001, filed March 16, 2001, as amended March 19, 2001 (File No. 000-23211), is incorporated herein by reference.
- (d)(9) Current Report on Form 8-K, filed July 2, 2001 (File No. 000-23211), is incorporated herein by reference.

EXCHANGE OF OUTSTANDING STOCK OPTIONS HELD BY EMPLOYEES OF CASELLA WASTE SYSTEMS, INC.

This document constitutes part of the Section $10\,(a)$ prospectuses relating to each of the Company's stock option plans registered with the Securities and Exchange Commission.

Any questions or requests for assistance or additional copies of any documents referred to in this offer may be directed to Ms. Priscilla Hughes or Ms. Mary Mullin, Casella Waste Systems, Inc., 25 Greens Hill Lane, Rutland, Vermont, telephone: (802) 775-0325.

July 2, 2001

CASELLA WASTE SYSTEMS, INC. EXCHANGE OF OUTSTANDING STOCK OPTIONS

YOUR RIGHT TO REQUEST THAT WE EXCHANGE YOUR OPTIONS AND YOUR RIGHT TO WITHDRAW SUCH REQUEST EXPIRE AT 12:00 MIDNIGHT, RUTLAND, VERMONT TIME, ON JULY 31, 2001, UNLESS EXTENDED.

We are offering our full-time and part-time employees, other than executive officers and directors, the opportunity to ask us to exchange their outstanding stock options for new options. Only those options with exercise prices of \$12.00 or more per share will be eligible for exchange (the "eligible options"). The new options will be issued six months plus one day after the expiration of this offer. The new options will be exercisable for one share of common stock for every two shares issuable upon exercise of a surrendered option. If you wish to exchange options, you do not need to surrender all of your eligible option grants. However, you do need to surrender all unexercised options of any eligible option grant that you elect to surrender. You will not receive a grant of new options if you are not still employed by us on the date that the new options are granted.

We are making this offer upon the terms and subject to the conditions described in the enclosed materials. This offer is not conditioned upon a minimum number of options being surrendered. This offer is subject to conditions that we describe in Section 6.

IMPORTANT

Regardless of whether you wish to surrender options for exchange, you must complete and sign the election form and return it to Priscilla Hughes or Mary Mullin, care of Casella Waste Systems, Inc., 25 Greens Hill Lane, Rutland, Vermont 05701 before 12:00 midnight, Rutland, Vermont Time, on July 31, 2001. Priscilla or Mary must receive your election form by July 31, 2001. You must also return your stock option agreements for any options you elect to surrender. If you have lost or otherwise misplaced the option agreements, please call Priscilla or Mary at (802) 775-0325 to request an "affidavit of lost stock option agreement," which you must complete and return to Priscilla or Mary by the expiration date of this offer.

For purposes of this offer, we will be deemed to have accepted options for exchange that are validly surrendered and not properly withdrawn as of the time when we give oral or written notice to optionholders of our acceptance of the surrendered options for exchange. Subject to our rights to extend, terminate and amend this offer, and subject to our right to reject all requests for exchange at our discretion, we currently expect that we will accept promptly after the

expiration of this offer all properly surrendered options that are not validly withdrawn.

WE HAVE NOT AUTHORIZED ANY PERSON TO MAKE ANY RECOMMENDATION ON OUR BEHALF AS TO WHETHER YOU SHOULD SURRENDER OR NOT SURRENDER YOUR OPTIONS THROUGH THIS OFFER. YOU SHOULD RELY ONLY ON THE INFORMATION IN THESE MATERIALS OR TO WHICH WE HAVE REFERRED YOU. WE HAVE NOT AUTHORIZED ANYONE TO GIVE YOU ANY INFORMATION OR TO MAKE ANY REPRESENTATION IN CONNECTION WITH THIS OFFER OTHER THAN THE INFORMATION AND REPRESENTATIONS CONTAINED IN THESE MATERIALS. IF ANYONE MAKES ANY RECOMMENDATION OR REPRESENTATION TO YOU OR GIVES YOU ANY INFORMATION, YOU MUST NOT RELY UPON THAT RECOMMENDATION, REPRESENTATION OR INFORMATION AS HAVING BEEN AUTHORIZED BY US.

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SUMMARY TERM SHEET

THE FOLLOWING ARE ANSWERS TO SOME OF THE QUESTIONS THAT YOU MAY HAVE ABOUT OUR OFFER. WE URGE YOU TO READ ALL OF THESE MATERIALS CAREFULLY BECAUSE THE INFORMATION IN THIS SUMMARY IS NOT COMPLETE. WE HAVE INCLUDED REFERENCES TO THE RELEVANT SECTIONS FOLLOWING THIS SUMMARY WHERE YOU CAN FIND A MORE COMPLETE DESCRIPTION OF THE TOPICS IN THIS SUMMARY.

Q.1. WHAT OPTIONS ARE COVERED BY THIS OFFER?

We are offering you the opportunity to ask us to exchange any or all outstanding stock options having an exercise price of \$12.00 or more per share. In order to receive a new option in exchange for a surrendered option, you must be an employee of Casella or one of its subsidiaries on the grant date of the new options, which will be at least six months plus one day after the expiration of this offer. (See Section 1)

O.2. WHY ARE WE MAKING THIS OFFER?

We as a company believe that it is important to align the interests of our employees with those of our stockholders. Because many of our outstanding options have exercise prices that are significantly higher than the current market price of our Class A common stock, we felt it appropriate to offer this exchange program to re-establish the alignment of interests. (See Section 2)

Q.3. ARE THERE CONDITIONS TO THIS OFFER?

This offer is subject to certain conditions which we believe are customary for programs of this sort, including the conditions described in Section 6. This offer is not conditioned upon a minimum number of optionholders participating in this offer or a minimum number of options being surrendered. If we accept your options for exchange, you will be deemed to have surrendered them on the date that this offer expires.

Q.4. WHAT IF I AM AN EMPLOYEE OF CASELLA OR ONE OF ITS SUBSIDIARIES WHEN THIS OFFER EXPIRES, BUT NOT AN EMPLOYEE ON THE GRANT DATE OF THE NEW OPTIONS?

If you do not surrender your options, then, when your employment with Casella ends, you generally will be able to exercise your eligible options following the termination of your employment to the extent set forth in the applicable option agreement. However, if you surrender your existing options, those options will be cancelled. The new options you receive will not be granted until at least six months plus one day after the expiration of this offer. As a result, if your employment ends prior to the grant date of the new options, you will not receive the new options.

Q.5. HOW MANY NEW OPTIONS WILL I RECEIVE IN EXCHANGE FOR THE OPTIONS I SURRENDER FOR EXCHANGE?

For every two shares that your surrendered option is exercisable for, you will receive an option to purchase one share. For example:

ΙF	YOU	SURRENDER	AN	OPTION	EXERCISABLE	FOR:	YOU	WILL	RECEIVE	Α	NEW	OPTION	EXERCISABLE	FOR:
20.	000	shares					10.0	000 sł	nares					

20,000	shares	10,000	shares
15,000	shares	7,500	shares
10,000	shares	5,000	shares

Q.6. WHEN WILL I RECEIVE MY NEW OPTIONS?

We expect that the new options will have a grant date of February 4, 2002. We expect to distribute the new option agreements within two weeks after the date of grant of the new options. (See Section 5)

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Q.7. WHY WON'T I RECEIVE MY NEW OPTIONS IMMEDIATELY AFTER THE EXPIRATION DATE OF THIS OFFER?

If we were to grant the new options on any date which is earlier than six months plus one day after the date you surrender your existing options, we would be required for accounting purposes to treat the new options as variable awards. This means that we would be required periodically to reflect decreases and increases in the price of our Class A common stock as a compensation expense (or credit) relating to the options. We would have to continue this variable accounting for these options until they were exercised, forfeited or terminated. The higher the market value of our Class A common stock, the greater the compensation expense we would have to record. By deferring the grant of the new options for at least six months plus one day, we believe we will not have to treat the options as variable awards. (See Section 11)

O.8. WHAT WILL THE EXERCISE PRICE OF THE NEW OPTIONS BE?

The new options will have an exercise price equal to the per share closing price of our Class A common stock as quoted by the Nasdaq National Market on the date the new options are granted. We recommend that you obtain current market quotations for our Class A common stock before deciding whether to elect to surrender your options. (See Section 8)

Q.9. WHEN WILL THE NEW OPTIONS VEST?

Each new option granted will vest as follows:

- to the extent that the surrendered option was already vested on the date that the option is surrendered, the new option will be vested;
- to the extent that the unvested portion of a surrendered option would have vested between the surrender date and the grant date of the new option, the new option will be vested; and
- to the extent the surrendered option would have thereafter vested, the new option will continue to vest on a schedule that is equivalent to what would have been in place had the surrendered option remained in effect.
- Q.10. WILL I HAVE TO WAIT LONGER TO PURCHASE COMMON STOCK UNDER MY NEW OPTIONS THAN I WOULD UNDER THE OPTIONS I SURRENDER?

Yes, to the extent that your surrendered options were vested before the grant date of the new options. If you surrender options that are vested, you could have exercised them at any time in accordance with their terms if you had not surrendered them. You will not be able to exercise your new vested options until, at the earliest, the date that you receive them, which is at least six months plus one day after the expiration of this offer.

O.11. WHEN WILL THE NEW OPTIONS EXPIRE?

The new options will expire at 12:00 midnight, Rutland, Vermont Time, ten years from the date that the new options are granted. (See Section 8)

Q.12. IF I ELECT TO EXCHANGE OPTIONS, DO I HAVE TO EXCHANGE ALL OF MY ELIGIBLE OPTIONS OR CAN I JUST EXCHANGE SOME OF THEM?

If you elect to exchange an option grant, you do not need to exchange all of your eligible option grants. For example, if you have three option grants at different exercise prices, \$11.00, \$23.00 and \$27.00, and you elect to surrender options in this offer, you can exchange the \$23.00 option grant and not exchange the \$27.00 option grant (or vice versa). You must exchange all options subject to the

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option grant that you are surrendering for exchange. You will not be able to exchange the \$11.00 option grant. (See Section 3)

Q.13. CAN I CHANGE MY ELECTION REGARDING PARTICULAR OPTIONS I SURRENDER?

Yes, you may change your election regarding particular options at any time before the offer expires. If we extend the offer beyond that time, you may change your election regarding particular options at any time until the extended expiration of the offer. In order to change your election, you must deliver to Priscilla Hughes or Mary Mullin a change in election form. If you change your election in order to accept the offer, you must deliver to Priscilla or Mary a new election form, which includes the information regarding your new election, and which is clearly dated after your original election form. Once we receive a new election form submitted by you, your previously submitted election form will be disregarded. (See Section 4)

Q.14. WILL I BE REQUIRED TO GIVE UP ALL MY RIGHTS TO THE SURRENDERED OPTIONS?

Yes. Once we have accepted options surrendered by you, your options will be cancelled and you will no longer have any rights under those options.

- Q.15. IF I SURRENDER OPTIONS IN THIS OFFER, WILL I BE ELIGIBLE TO RECEIVE OTHER OPTION GRANTS BEFORE I RECEIVE MY NEW OPTIONS?
 - No. If we accept options you surrender in this offer, you may not receive

any other option grants before you receive your new options.

Q.16. WHAT IF CASELLA ENTERS INTO A MERGER OR OTHER SIMILAR TRANSACTION IN WHICH THERE IS A CHANGE IN CONTROL OF CASELLA PRIOR TO THE GRANT OF NEW OPTIONS?

It is possible that, prior to the grant of new options, we could enter into an agreement such as a merger or other similar transaction which could result in a change of control of us. If such a transaction occurs before the new options are granted, then, on such date as the new options would have been granted to you as described in this offer (provided that you are then still employed by us), you will receive such consideration as you would have received had you held such options on the date of such transaction; provided that if your options would have been assumed or substituted by an acquiring company, you will on such date receive options to purchase shares of common stock of the acquiring company equal to the number of shares of Class A common stock for which you would otherwise have been granted options on such date pursuant hereto, multiplied by the conversion ratio applicable to the acquisition, at an exercise price equal to the fair market value of the acquiring company's stock on the date the new options are granted. The promise to grant stock options which we will give you is a binding commitment, and any successor to us will be bound to honor that commitment.

You should note that depending on the structure of the type of transaction, if you surrender options you might be deprived of any future price appreciation in the shares subject to the new options and you may receive a security other than an option exercisable for shares of our Class A common stock.

Q.17. WHAT HAPPENS IF THE STOCK PRICE INCREASES AFTER THE DATE MY SURRENDERED OPTIONS ARE CANCELLED?

The exercise price of any new options granted to you in return for your surrendered options will be the fair market value of a share of Class A common stock on the date of grant, as determined by the closing price reported by the Nasdaq National Market on the date of grant. You will be at risk for any increase in our Class A common stock price before the grant date of the new options. From time to time we engage in business acquisitions and other strategic transactions. We may engage in such

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transactions in the future which could significantly change our structure, ownership, organization or management or the make-up of our board of directors, and which could significantly affect the price of our shares. If we engage in such a transaction or transactions before the date we grant the new options, our shares could increase (or decrease) in value, and the exercise price of the new options could be higher (or lower) than the exercise price of your surrendered options. You may not enjoy the benefit of any appreciation in connection with such a business acquisition, including one which involves a change in control of us, because the fair market value of our shares, and hence the price at which we grant the new options, would likely be a price at or near the price being paid for the shares in the transaction, resulting in limited or no financial benefit to you.

For example, if you surrender options with a \$17.00 exercise price, and our Class A common stock appreciates to \$22.00 by the time the new option grants are made, your new option will have a higher exercise price than your surrendered option.

Q.18. WILL I HAVE TO PAY U.S. FEDERAL INCOME TAXES IF I EXCHANGE MY OPTIONS IN THIS OFFER?

If you elect to surrender options for exchange, you will not recognize income for U.S. federal income tax purposes at the time of the surrender of your eligible options or at the time we grant new options to you. We recommend that you consult with your own tax advisor to determine the tax consequences of this offer to you. (See Section 13)

Q.19. IF MY CURRENT OPTIONS ARE INCENTIVE STOCK OPTIONS, WILL MY NEW OPTIONS BE INCENTIVE STOCK OPTIONS?

Except as explained below, all new options that are issued upon surrender of cancelled incentive stock options are intended to be incentive stock options. One of the requirements to qualify as an inventive stock option, however, is a limit on the amount of all incentive stock options received by you from us that can first become exercisable in any one calendar year. No more than \$100,000 of

incentive stock options (with the dollar amount being determined on the date of grant based on the fair market value of the underlying stock on the date of grant) can first become exercisable in any one calendar year. As a result of a new grant of incentive stock options to you, the entire portion of your options that are vested on the date of grant will be considered first exercisable in 2002. Therefore, it is possible that a portion of your existing incentive stock options will no longer satisfy the \$100,000 limit. If a portion of your existing options exceeds the \$100,000 limit, then that portion will be deemed to be nonqualified stock options. (See Section 13)

Q.20. WHAT HAPPENS IF I ELECT NOT TO SURRENDER ANY OPTIONS PURSUANT TO THIS OFFER?

Options that you choose not to surrender for exchange or that we do not accept for exchange remain outstanding until they expire by their terms. These options will retain their current exercise price and current vesting schedule.

Please note that through these materials, we are offering you the opportunity to ask us to exchange your options on the terms described in these materials, and that we have the right to reject any such request that you may make to us. In 1991, the IRS issued a private letter ruling in which another company's option exchange program was characterized as a "modification" of any incentive stock option that could be exchanged (whether or not it was exchanged). We believe that we have structured this offer so as to mitigate the risk that the IRS would make a similar assertion with respect to this offer. However, we do not know if the IRS will assert the position that our solicitation of requests constitutes a "modification" of incentive stock options that can be but are not surrendered. A successful assertion by the IRS of this position could extend the options' requisite holding periods to qualify for favorable tax treatment and could also convert some incentive stock options into nonqualified stock options. (See Section 13)

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Q.21. WHEN DOES THIS OFFER EXPIRE? CAN THIS OFFER BE EXTENDED, AND IF SO, HOW WILL I KNOW IF IT IS EXTENDED?

This offer expires on July 31, 2001, at 12:00 midnight, Rutland, Vermont Time, unless we extend it.

Although we do not currently intend to do so, we may, in our discretion, extend this offer at any time. If we extend this offer, we will notify you of the extension. (See Section 1)

Q.22. WHAT DO I NEED TO DO?

Whether you elect to surrender your options for exchange or not, you need to make your election and sign the election form and deliver it to Priscilla Hughes or Mary Mullin before 12:00 midnight, Rutland, Vermont Time, on July 31, 2001. Priscilla or Mary must receive your election form by July 31, 2001. You must also return your stock option agreements for any options you elect to surrender. If you have lost or otherwise misplaced the option agreements you elect to surrender, please call Priscilla or Mary at (802) 775-0325 to request an "affidavit of lost stock option agreement," which you must complete and return to Priscilla or Mary by the expiration date of this offer. If you have any other questions, please contact Priscilla or Mary. We will only accept a paper copy of your election form. Delivery by e-mail will not be accepted. (See Section 3)

If we extend this offer beyond July 31, 2001, then you must sign and deliver the election form and the other required documentation before the extended expiration date. Although we may reject all requests to exchange at our discretion, we currently expect to accept for exchange all properly surrendered options promptly after this offer expires. If you do not sign and deliver the election form before this offer expires, it will have the same effect as if you rejected this offer.

Q.23. WHAT DO WE THINK OF THIS OFFER?

Although the board of directors has approved this offer, it recognizes that your decision is an individual one that should be based on a variety of factors. As a result, you should consult with your personal advisors if you have questions about your financial or tax situation. We are not making a recommendation to as to whether or not you should ask us to exchange options pursuant to this offer. However, please note that if you are not an employee on

the date the new options are granted, you will not receive the new options.

Q.24. WHO CAN I TALK TO IF I HAVE QUESTIONS ABOUT THIS OFFER?

For additional information or assistance, you should contact Priscilla Hughes or Mary Mullin at (802) 775-0325.

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THE OFFER

1. NUMBER OF OPTIONS; EXPIRATION DATE.

We are offering you the opportunity to ask us to exchange eligible stock options held by you for new options. Eligible options are all outstanding options that have an exercise price of \$12.00 or more per share. All full-time and part-time employees, other than executive officers, are eligible to participate. You will not receive a grant of new options if you are not either still employed by us on the date that the new options are granted.

If you elect to surrender options, you must surrender all unexercised options from an eligible option grant. Our offer is subject to the terms and conditions described in these materials. We will only consider exchanging options that are properly returned and not withdrawn in accordance with Section 3.

For every two shares that your surrendered option is exercisable for, you will receive an option to purchase one share. For example:

IF YOU SURRENDER AN OPTION EXERCISABLE FOR: YOU WILL RECEIVE A NEW OPTION EXERCISABLE FOR:

 20,000 shares
 10,000 shares

 15,000 shares
 7,500 shares

 10,000 shares
 5,000 shares

The vesting of the new options will be in accordance with the vesting schedule of your surrendered options. As such, you will receive credit for vesting accrued prior to the surrendering of the options and will receive credit for the period between the surrender of the options and the grant of the new options. For example, if you surrendered an eligible option grant to purchase 10,000 shares of Class A common stock with a grant date of July 31, 1999 that vested with respect to 25% of the number of shares subject to the option per year beginning on the first anniversary of the date of grant (i.e., 50% of the option shares would be vested as of July 31, 2001), the new option grant that we expect you will receive on February 4, 2002 for 5,000 option shares would be vested as to 50%, or 2,500, of the shares subject to such option.

We will not issue any options exercisable for fractional shares, and will round up all fractional shares. The exact number of eligible option shares that you have now and the number of new options that you would have if you participated in the exchange and exchanged all of your eligible options is set forth in the enclosed election form. We will issue any new options under our Amended and Restated 1997 Stock Incentive Plan. In addition, we will enter into a new option agreement with you in substantially the form of the incentive stock option agreement and/or nonqualified stock option agreement, depending on the options you surrender and certain tax requirements, filed with these materials.

The term "expiration date" means 12:00 midnight, Rutland, Vermont Time, on July 31, 2001, unless and until we extend the period of time during which this offer will remain open. If we extend the period of time during which this offer remains open, the term "expiration date" will refer to the latest time and date at which this offer expires.

We will notify you if we decide to take any of the following actions:

- we increase or decrease what we will give you in exchange for your options; or
- we increase or decrease the option exercise price which serves as the threshold for options eligible to be exchanged in this offer.

If this offer is scheduled to expire within ten business days from the date we notify you of such an increase or decrease, we will also extend this offer for a period of ten business days after the date that we notify optionholders of such an increase.

A "business day" means any day other than a Saturday, Sunday or federal holiday and consists of the time period from 12:01 a.m. through 12:00 midnight, Rutland, Vermont Time.

2. PURPOSE OF THIS OFFER.

We are making this offer for compensatory purposes and to further advance our corporate philosophy. Many of our outstanding options, whether or not they are currently exercisable, have exercise prices that are significantly higher than the current market price of our Class A common stock as quoted by the Nasdaq National Market. By making this offer we intend to enhance stockholder value by creating better performance incentives for, and thus increasing retention of, our employees.

Except as otherwise described in these materials or in our filings with the Securities and Exchange Commission, we presently have no plans or proposals that relate to or would result in:

- an extraordinary corporate transaction, such as a merger, reorganization or liquidation, involving us or any of our material subsidiaries;
- any purchase, sale or transfer of a material amount of our assets or any subsidiary's assets;
- any material change in our present dividend rate or policy, or our indebtedness or capitalization;
- any change in our present board of directors or senior management, including a change in the number or term of directors or to fill any existing board vacancies or change any executive officer's material terms of employment;
- any other material change in our corporate structure or business;
- our Class A common stock not being authorized for quotation on the Nasdaq National Market:
- our Class A common stock becoming eligible for termination of registration pursuant to Section 12(g)(4) of the Securities Exchange Act of 1934, as amended;
- the suspension of our obligation to file reports pursuant to Section 15(d) of the Securities Exchange Act;
- the acquisition by any person of any of our securities or the disposition by any person of any of our securities, other than in connection with our stock option plans; or
- any change to our certificate of incorporation or bylaws, or any actions which may make it more difficult for any person to acquire control of Casella, except that we have from time to time considered adopting a shareholders' rights plan and we may adopt such a plan in the future.

3. PROCEDURES FOR SURRENDERING OPTIONS.

PROPER SURRENDER OF OPTIONS. To validly surrender some or all of your eligible options for exchange, you must, in accordance with the terms of the election form, properly complete and execute the election form and deliver the election form, along with the original option agreement for each surrendered option and any other required documents, to Priscilla Hughes or Mary Mullin. Priscilla or Mary must receive all of the required documents before the expiration date. The expiration date is July 31, 2001. If you have lost or otherwise misplaced the option agreements you elect to surrender, please call Priscilla or Mary at (802) 775-0325 to request an "affidavit of lost stock option agreement," which you must complete and return to Priscilla or Mary by the expiration date of this offer.

THE DELIVERY OF ALL DOCUMENTS, INCLUDING ELECTION FORMS AND ANY NOTICES TO CHANGE YOUR ELECTION FROM "ACCEPT" TO "REJECT" OR "REJECT" TO "ACCEPT" AND ANY OTHER REQUIRED DOCUMENTS, IS AT YOUR RISK.

DETERMINATION OF VALIDITY; REJECTION OF OPTIONS; WAIVER OF DEFECTS; NO OBLIGATION TO GIVE NOTICE OF DEFECTS. We will determine, in our discretion, all questions as to the number of shares subject to eligible options and the validity, form, eligibility, including time of receipt, and acceptance of any surrender of options. Our determination of these matters will be final and binding on all parties. Furthermore, subject to our compliance with Rule 13e-4 under the Securities Exchange Act, we reserve the right to reject any or all surrenders of options in our discretion. We further reserve the right to waive any of the conditions of this offer or any defect or irregularity in any surrender of any particular options or for any particular optionholder. This is a one-time offer, and we will strictly enforce this offer period, subject only to an extension which we may grant in our sole discretion.

OUR ACCEPTANCE CONSTITUTES AN AGREEMENT. Your surrender of options pursuant to the procedures described in this offer constitutes your acceptance of the terms and conditions of this offer. OUR ACCEPTANCE FOR EXCHANGE OF YOUR SURRENDERED OPTIONS THROUGH THIS OFFER WILL CONSTITUTE A BINDING AGREEMENT BETWEEN US AND YOU UPON THE TERMS AND SUBJECT TO THE CONDITIONS OF THIS OFFER. THE PROMISE TO GRANT STOCK OPTIONS WHICH WE WILL GIVE YOU REFLECTS THIS COMMITMENT.

For purposes of this offer, we will consider accepting options for exchange that are validly surrendered and not properly withdrawn as of the expiration of this offer. Subject to our rights to extend, terminate and amend this offer, and subject to our right to reject all requests for exchange at our discretion, we currently expect that we will accept promptly after the expiration of this offer all properly surrendered options that are not validly withdrawn.

4. CHANGE IN ELECTION.

You may only change your election to surrender your options by following the procedures described in this Section. If you elect to surrender your options and you later want to change your election, you must do so with respect to all eligible options of a particular grant. Similarly, if you elect not to surrender your options and you later want to change your election, you must do so with respect to all eligible options of a particular grant. We will only accept a paper copy of your change in election form. Delivery by e-mail will not be accepted.

To change your election, you must deliver a change in election form to Priscilla Hughes or Mary Mullin. The change in election form must be signed by you, have your printed name on it, and must clearly indicate whether you elect to participate in this offer. If you are changing your election in order to accept the offer, you must also complete a new election form, which must be clearly dated after your original election form. Once we receive a new election form submitted by you, your previously submitted election form will be disregarded.

You may change your election at any time before 12:00 midnight, Rutland, Vermont Time, on the expiration date. If we extend this offer beyond that time, you may change your election more than once and at any time until the extended expiration of this offer. In addition, unless we accept your options for exchange prior to 40 business days from the commencement of this offer, you may withdraw your surrendered options at any time after the expiration date.

Neither we nor any other person is obligated to give notice of any defects or irregularities in any change in election form, and no one will be liable for failing to give notice of any defects or irregularities. We will determine, in our discretion, all questions as to the validity and form, including time of receipt, of change in election forms. Our determinations of these matters will be final and binding.

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5. ACCEPTANCE OF OPTIONS FOR EXCHANGE AND CANCELLATION AND ISSUANCE OF NEW OPTIONS.

For purposes of this offer, we will be deemed to have accepted options for exchange that are validly surrendered and not properly withdrawn as of the time when we give oral or written notice to optionholders of our acceptance of the surrendered options for exchange. Subject to our rights to extend, terminate and

amend this offer, and subject to our right to reject all requests for exchange at our discretion, we currently expect that we will accept promptly after the expiration of this offer all properly surrendered options that are not validly withdrawn.

On the terms and subject to the conditions of this offer and as promptly as practicable following the expiration date, we will cancel the surrendered options which you have not validly withdrawn and which we have accepted for surrender. We will issue to you a promise to grant stock options after our cancellation of the surrendered options. We expect you will receive your new option agreement within two weeks after the grant date of the new options. You will not receive a grant of new options if you are not still employed by us on the date that the new options are granted.

6. CONDITIONS OF THIS OFFER.

We will not be required to accept any options surrendered to us. Additionally, we may terminate or amend this offer, or postpone our acceptance and cancellation of any options returned to us, in each case, subject to Rule $13e-4\,(f)\,(5)$ promulgated under the Securities Exchange Act, if at any time prior to the expiration date, we determine that any of the following events has occurred, and, in our reasonable judgment it is inadvisable for us to proceed with this offer:

- any action or proceeding by any government agency, authority or tribunal or any other person, domestic or foreign, is threatened or pending before any court, authority, agency or tribunal that directly or indirectly challenges the making of this offer, the acquisition of some or all of the surrendered options, the issuance of new options, or otherwise relates to this offer or that, in our reasonable judgment, could materially and adversely affect our business, condition (financial or other), income, operations or prospects or materially impair the benefits we believe we will receive from this offer;
- any action is threatened, pending or taken, or any approval is withheld, by any court or any authority, agency or tribunal that, in our reasonable judgment, would or might directly or indirectly:
 - (a) make it illegal for us to accept some or all of the surrendered options or to issue some or all of the new options or otherwise restrict or prohibit consummation of this offer or otherwise relate to this offer;
 - (b) delay or restrict our ability, or render us unable, to accept the surrendered options for exchange or to issue new options for some or all of the surrendered options;
 - (c) materially impair the benefits we believe we will receive from this offer; or
 - (d) materially and adversely affect our business, condition (financial or other), income, operations or prospects;
- there is any general suspension of trading in, or limitation on prices for, securities on any national securities exchange or in the over-the-counter market; the declaration of a banking moratorium or any suspension of payments in respect of banks in the United States, whether or not mandatory;

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- another person publicly makes or proposes a tender or exchange offer for some or all of our common stock, or an offer to merge with or acquire us, or we learn that:
 - (a) any person, entity or "group," within the meaning of Section 13(d)(3) of the Securities Exchange Act, has acquired or proposed to acquire beneficial ownership of more than 5% of the outstanding shares of our Class A common stock, or any new group is formed that beneficially owns more than 5% of the outstanding shares of our Class A common stock, other than any such person, entity or group that has filed a Schedule 13D or Schedule 13G with the SEC on or before the date of this offer;
 - (b) any such person, entity or group that has filed a Schedule 13D or

Schedule 13G with the SEC on or before the date of this offer has acquired or proposed to acquire beneficial ownership of an additional 2% or more of the outstanding shares of our Class A common stock; or

- (c) any person, entity or group shall have filed a Notification and Report Form under the Hart-Scott-Rodino Antitrust Improvements Act of 1976 or made a public announcement that it intends to acquire us or any of our assets or securities; or
- any change or changes occurs in our business, condition (financial or other), assets, income, operations, prospects or stock ownership that in our reasonable judgment is or may be material to us.

The conditions to this offer are for our benefit. We may assert them in our discretion before the expiration date and we may waive them at any time and from time to time, whether or not we waive any other condition to this offer. Our failure to exercise any of these rights is not a waiver of any of these rights, and the waiver of any of these rights with respect to particular facts and circumstances is not a waiver with respect to any other facts and circumstances. Any determination we make concerning the events described in this Section will be final and binding upon everyone.

7. PRICE RANGE OF CLASS A COMMON STOCK.

Our Class A common stock is quoted by the Nasdaq National Market under the symbol "CWST". The following table shows, for the periods indicated, the high and low sales prices per share of our Class A common stock as reported by the Nasdaq National Market.

QUARTER ENDED	HIGH	LOW
Fiscal Year 2002 Quarter ended July 31, 2001 (through June 28, 2001)	\$11.50	\$ 8.90
Fiscal Year 2001 Quarter ended April 30, 2001 Quarter ended January 31, 2001 Quarter ended October 31, 2000 Quarter ended July 31, 2000	\$ 9.56 \$ 9.38 \$12.50 \$13.69	\$ 5.63 \$ 3.25 \$ 7.93 \$ 7.44
Fiscal Year 2000 Quarter ended April 30, 2000. Quarter ended January 31, 2000. Quarter ended October 31, 1999. Quarter ended July 31, 1999.	\$15.44 \$19.31 \$26.62 \$27.25	\$ 5.75 \$13.13 \$12.75 \$19.06

As of June 28, 2001, the last reported sale price of our Class A common stock as quoted by the Nasdaq National Market was \$11.22 per share.

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We recommend that you obtain current market quotations for our Class A common stock before deciding whether to elect to surrender your eligible options.

8. SOURCE AND AMOUNT OF CONSIDERATION; TERMS OF NEW OPTIONS.

CONSIDERATION. For every two shares that your surrendered option is exercisable for, you will receive an option to purchase one share. For example:

IF YOU SURRENDER AN OPTION EXERCISABLE FOR:	YOU WILL RECEIVE A NEW OPTION EXERCISABLE FOR:
20,000 shares	10,000 shares 7,500 shares 5,000 shares

Each new option granted will vest as follows:

- to the extent that the surrendered option was already vested on the date that the option is surrendered, the new option will be vested;
- to the extent that the unvested portion of a surrendered option would have vested between the surrender date and the grant date of the new option, the new option will be vested; and
- to the extent the surrendered option would have thereafter vested, the new option will continue to vest on a schedule that is equivalent to what would have been in place had the surrendered option remained in effect.

The exercise price of the new options will equal the closing price of a share of Class A common stock as quoted by the Nasdaq National Market on the date of grant, which will be at least six months plus one day after the expiration of this offer.

As of June 26, 2001, there were issued and outstanding options to purchase 1,937,050 shares of our Class A common stock that are eligible to participate in this offer. If all outstanding eligible options are exchanged, we will grant new options to purchase a total of 968,525 shares of our Class A common stock. Assuming all such options are issued, the Class A common stock issuable upon exercise of the new options will equal approximately 4.3% of the total shares of our Class A common stock outstanding as of June 26, 2001. We will issue the new options under our Amended and Restated 1997 Stock Incentive Plan. We do not have any intention of issuing new options under any other stock option plan.

TERMS OF NEW OPTIONS. We will enter into a new option agreement with each optionholder who elects to surrender options in this offer and which we have elected to exchange. The terms and conditions of the new options may vary from the terms and conditions of the options surrendered for exchange. Because we will not grant new options until at least six months plus one day after the date we cancel the options accepted for exchange, the new options may have a higher exercise price than some or all of the surrendered options, including as a result of a significant corporate event. The issuance of new options under this offer will not create any contractual or other right of the recipients to receive any future grants of stock options or benefits in lieu of stock options.

The following descriptions of the Amended and Restated 1997 Stock Incentive Plan and the form of the new option agreements are summaries and are not complete. Complete information about the option plan and the new options is included in the option plan and the form of the new option agreement to be entered into between you and us. The Amended and Restated 1997 Stock Incentive Plan and the form of the new incentive stock option agreement and nonqualified stock option agreement are on file with the SEC as exhibits to the Schedule TO which was filed in connection with this offer. Please contact Priscilla Hughes or Mary Mullin to request copies of the Amended and

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Restated 1997 Stock Incentive Plan and the form of the new option agreements. We will provide copies promptly and at our expense.

GENERAL. The maximum number of shares of Class A common stock issuable in connection with options granted under the Amended and Restated 1997 Stock Incentive Plan is 5,328,135 shares. No one person may receive options to purchase more than 200,000 shares under the Amended and Restated 1997 Stock Incentive Plan in any one fiscal year. The Amended and Restated 1997 Stock Incentive Plan permits us to grant options intended to qualify as incentive stock options under the Internal Revenue Code and nonqualified options, which are options that do not qualify as incentive stock options. Subject to the limitations of the Internal Revenue Code, the new options that are issued upon surrender of incentive stock options are intended to qualify as incentive stock options. New options that are issued upon surrender of nonqualified stock options will be nonqualified stock options.

ADMINISTRATION. The option plan is administered by the Compensation Committee of our board of directors, provided that the Stock Plan Subcommittee administers the issuance of awards to our executive officers. The Compensation Committee members are appointed by our board of directors to serve for terms specified by the board. The board may remove or reconstitute the Compensation Committee at any time, subject to certain requirements.

TERM. The term of each option granted under the plan is fixed by the

Compensation Committee at the time of grant. The new options to be granted in connection with the exchange will have a term of ten years that expires at 12:00 midnight, Rutland, Vermont Time, ten years from the date of grant.

TERMINATION. Except as your new option agreement or the option plan otherwise provides, the new options will not be exercisable following termination of your employment. In that case, your new option will be exercisable, to the extent of the number of shares then vested and exercisable, (a) within 90 days of termination, if the termination is the result of your death or disability, or (b) within 30 days of termination for any other reason except your termination for cause. However, in no event will a new option be exercisable after its expiration date. The new option agreements will provide that an employee's options will terminate immediately if his or her employment terminates for "cause." "Cause" means willful misconduct by the optionee or willful failure by the optionee to perform his or her responsibilities for us (including, without limitation, breach by the optionee of any provision of any employment, consulting, advisory, nondisclosure, non-competition or other similar agreement between the optionee and us), as determined by us, which determination will be conclusive. The optionee is considered to have been discharged for "cause" if we determine, within 30 days after the optionee's resignation, that discharge for cause was warranted.

EXERCISE PRICE. The new options will have an exercise price equal to the closing price of our Class A common stock as quoted by the Nasdaq National Market on the date of grant of the new option, which we expect will be February 4, 2002.

PAYMENT OF EXERCISE PRICE. Class A common stock purchased upon the exercise of a new option granted under the plan can be paid for as follows:

- in cash or by check, payable to the order of Casella;
- except as the board of directors may otherwise provide in an option agreement, (i) by delivery of an irrevocable and unconditional undertaking by a creditworthy broker to deliver promptly to Casella sufficient funds to pay the exercise price, or delivery by the optionee to Casella of a copy of irrevocable and unconditional instructions to a creditworthy broker to deliver promptly to Casella cash or a check sufficient to pay the exercise price, or (ii) by delivery of shares of Class A common stock owned by the optionee valued at their fair market value as determined by the board of directors in good faith, which Class A common stock was owned by the optionee at least six months prior to such delivery;

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- to the extent permitted by the board of directors and explicitly provided in an option agreement (i) by delivery of a promissory note of the optionee to Casella on terms determined by the board of directors, or (ii) by payment of such other lawful consideration as the board of directors may determine; or
- any combination of the above permitted forms of payment.

VESTING AND EXERCISE. The Compensation Committee has the authority to determine the time or times at which options granted under the plan may be exercised. The Compensation Committee may also accelerate the exercisability of options. The vesting of the new options will be in accordance with the vesting schedule of the surrendered options as described above.

ADJUSTMENTS UPON CERTAIN EVENTS. The plan contains provisions for the treatment of options in the event of (i) a merger or consolidation which results in all of the voting securities of Casella outstanding immediately prior thereto representing immediately thereafter less than 50% of the combined voting power of the voting securities of the surviving or acquiring entity, (ii) any sale of all or substantially all of the assets of Casella, or (iii) the complete liquidation of Casella.

If the outstanding shares of common stock are changed by reason of any stock split, stock dividend, recapitalization, reorganization, merger, consolidation, combination, exchange of shares, liquidation, spinoff or other similar change in capitalization or event, or any distribution to holders of common stock other than a normal cash dividend, the board of directors will appropriately adjust the relevant terms and provisions of outstanding options to the extent it shall determine, in good faith, that such adjustment is necessary and appropriate.

TAX CONSEQUENCES. You should refer to Section 13 below for a discussion of the material U.S. federal income tax consequences of the new options and the eligible options, as well as the consequences of this offer. We recommend that you consult with your own tax advisor to determine the specific tax consequences of this offer to you.

REGISTRATION OF OPTION SHARES. All shares of Class A common stock issuable upon exercise of options under the option plans, including the shares that will be issuable upon exercise of new options, have been registered under the Securities Act of 1933 on a registration statement on Form S-8 filed with the SEC. Unless you are considered an "affiliate" of Casella, you will be able to sell your option shares free of any transfer restrictions under applicable securities laws.

9. INFORMATION ABOUT CASELLA WASTE SYSTEMS, INC.; RISK FACTORS

INFORMATION ABOUT CASELLA WASTE SYSTEMS, INC. Casella Waste Systems, Inc. is a regional, integrated solid waste services company that provides collection, transfer, disposal and recycling services, generates steam and manufactures finished products utilizing recyclable materials primarily throughout the eastern portion of the United States and parts of Canada. Casella also markets recyclable metals, aluminum, plastics, paper and corrugated cardboard all processed at its facilities and recyclables purchased from third parties. Casella also generates electricity at its waste-to-energy facilities.

Our principal corporate offices are located at 25 Greens Hill Lane, Rutland, Vermont 05701. Our Class A common stock is listed by the Nasdaq National Market under the symbol "CWST".

See "Additional Information" in Section 16 for instructions on how you can obtain copies of our SEC filings, including filings that contain our financial statements.

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RISK FACTORS

Participation in this offer involves a number of potential risks, including those described below. The risks described below and the risk factors under the heading entitled "Certain Factors That May Affect Future Results" in our Quarterly Report on Form 10-Q for the fiscal quarter ended January 31, 2001, filed on March 16, 2001, as amended on March 19, 2001, highlight the material risks of participating in this offer. Eligible participants should carefully consider these risks and are encouraged to speak with an investment and tax advisor as necessary before deciding whether to surrender or not surrender options in this offer. In addition, we strongly urge you to read the rest of these materials for a fuller discussion of the risks which may apply to you before deciding whether to surrender or not surrender your options in this offer.

ECONOMIC RISKS OF PARTICIPATING IN THIS OFFER

IF OUR STOCK PRICE INCREASES AFTER THE DATE YOU SURRENDER YOUR EXISTING OPTIONS, YOUR SURRENDERED OPTIONS MIGHT HAVE BEEN WORTH MORE THAN THE NEW OPTIONS THAT YOU RECEIVE IN EXCHANGE FOR THEM.

From time to time we engage in business acquisitions and other strategic transactions. We may engage in such transactions in the future which could significantly change our structure, ownership, organization or management or the make-up of our board of directors, and which could significantly affect the price of our shares. If we engage in such a transaction or transactions before the date we grant the new options, our shares could increase (or decrease) in value, and the exercise price of the new options could be higher (or lower) than the exercise price of options you elect to have cancelled as part of this offer. As is outlined in Section 8, the exercise price of any new options granted to you in return for your surrendered options will be the fair market value of a share of Class A common stock on the date of grant, as determined by the closing price reported by the Nasdaq National Market on the date of grant. You will be at risk of any such increase in our Class A common stock price before the grant date of the new options for these or any other reasons.

PARTICIPATION IN THIS OFFER WILL MAKE YOU INELIGIBLE TO RECEIVE ANY OPTION GRANTS UNTIL FEBRUARY 4, 2002 AT THE EARLIEST.

Employees are generally eligible to receive option grants at any time that

the board of directors or Compensation Committee chooses to make them. However, if you participate in this offer, you will not be eligible to receive any option grants until February 4, 2002 at the earliest because of potentially adverse accounting consequences to us if options were granted earlier.

IF YOUR EMPLOYMENT TERMINATES PRIOR TO THE GRANT OF THE NEW OPTION, YOU WILL RECEIVE NEITHER A NEW OPTION NOR THE RETURN OF YOUR SURRENDERED OPTION.

Once your option is surrendered and accepted by us, it is gone for good. Accordingly, if your employment terminates for any reason prior to the grant of the new option, you will have the benefit of neither the surrendered option nor the new option.

TAX-RELATED RISKS OF RECEIVING AND PARTICIPATING IN THIS OFFER

YOUR NEW OPTION MAY BE A NONQUALIFIED STOCK OPTION, WHEREAS YOUR SURRENDERED OPTION MAY HAVE BEEN AN INCENTIVE STOCK OPTION.

If your surrendered option was an incentive stock option, your new option will be an incentive stock option, but only to the extent it qualifies as such under the Internal Revenue Code. For options to qualify as incentive stock options, the value of shares subject to the options and any other incentive stock options issued by us that first become exercisable by the optionholder in any calendar year cannot exceed \$100,000, as determined using the value of the shares on the grant date. It is possible that by

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participating in this exchange, your options will exceed this limit and will be treated as nonqualified stock options to the extent of that excess. In general, nonqualified stock options may be less favorable to you from a tax perspective.

EVEN IF YOU ELECT NOT TO PARTICIPATE IN THIS OFFER, YOUR INCENTIVE STOCK OPTIONS MAY BE AFFECTED.

We believe that you will not be subject to current U.S. federal income tax if you do not elect to participate in this offer. We also believe that this offer will not change the U.S. federal income tax treatment of subsequent exercises of your incentive stock options (and sales of shares acquired upon exercise of such options) if you do not participate in this offer. However, there is a risk that the IRS may characterize this offer as a "modification" of your eligible incentive stock options, even if you decline to participate. In 1991, the IRS issued a private letter ruling in which another company's option exchange program was characterized as a "modification" of any incentive stock option that could be exchanged (whether or not it was exchanged). This does not necessarily mean that our offer will be viewed the same way, and, in fact, we believe that we have structured this offer so as to mitigate this risk. Private letter rulings issued by the IRS contain the IRS's opinion regarding only the specific facts presented by a specific person or company. We therefore do not know if the IRS will assert the position that our offer constitutes a "modification" of incentive stock options that can be surrendered. A successful assertion by the IRS of this position could extend the options' requisite holding periods to qualify for favorable tax treatment and could also convert some incentive stock options into nonqualified stock options.

10. INTERESTS OF DIRECTORS AND OFFICERS; TRANSACTIONS AND ARRANGEMENTS CONCERNING THE OPTIONS.

A list of our directors and executive officers is attached to this offer as Schedule A. All full-time and part-time employees, other than executive officers and directors, are eligible to participate in this offer. In the aggregate, our directors and executive officers hold options to purchase an aggregate of 1,714,631 shares of our Class A common stock, or 32.5% of the total options outstanding to purchase shares of our Class A common stock as of June 28, 2001.

Other than as described below, there have been no agreements, arrangements or understandings between us and any other person involving the options or our Class A common stock during the 60 days prior to this offer, and there are no such currently proposed agreements, arrangements or understandings other than this offer. In addition, neither we, nor to the best of our knowledge, any of our directors or executive officers, nor any of our affiliates or affiliates of our directors or executive officers, engaged in transactions involving the options or our Class A common stock during the 60 days prior to this offer, with the following exceptions:

- Senator George J. Mitchell, one of our directors, receives \$10,000 per fiscal quarter payable in shares of our Class A common stock, as compensation for serving on our board of directors. For the fiscal quarter ended April 30, 2001, Senator Mitchell received an aggregate of 1,098 shares of our Class A common stock under our Amended and Restated 1997 Stock Incentive Plan, based on the Class A common stock per share closing price of \$9.11, as reported by the Nasdaq National Market.
- Such persons may make periodic purchases pursuant to the provisions of our employee stock purchase plan.
- 11. STATUS OF OPTIONS ACQUIRED BY US IN THIS OFFER; ACCOUNTING CONSEQUENCES OF THIS OFFER.

Eligible options that are surrendered in connection with this offer will be cancelled if accepted for exchange. The shares of Class A common stock underlying cancelled eligible options that had been granted under our 1996 Stock Option Plan or our Amended and Restated 1997 Stock Incentive Plan will be returned to the pool of shares available for grants of new awards or options under the

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Amended and Restated 1997 Stock Incentive Plan. The shares of Class A common stock underlying cancelled eligible options that had been granted under the KTI, Inc. 1994 Long-Term Incentive Award Plan and the KTI, Inc. Non-Plan Stock Option Terms and Conditions will also be cancelled, but are not eligible to be returned to the pool of shares available for grant under the Amended and Restated 1997 Stock Incentive Plan.

We believe that we will not record compensation expense solely as a result of this offer because:

- we will not grant any new options until a business day that is at least six months plus one day after the date that we accept and cancel options surrendered for exchange, and
- the exercise price of all new options will at least equal the per share market value of our Class A common stock on the date we grant the new options.

We have issued options to certain employees within six months prior to this offer at exercise prices less than \$12.00 per share. If those recipients exchange options under this program, then our cancellation of those options would cause us to treat a like number of options issued within six months prior to this offer as a variable award. In this event, we would be required to record as compensation expense the amount by which the market value of the shares subject to the previously granted options exceeds the exercise price of those shares. This compensation expense would accrue as a variable accounting charge to our earnings over the period when the options are outstanding. We would have to adjust this compensation expense periodically during the option term based on increases or decreases in the market value of the shares subject to the options.

12. LEGAL MATTERS; REGULATORY APPROVALS.

We are not aware of any license or regulatory permit that appears to be material to our business that might be adversely affected by this offer, or of any approval or other action by any government or regulatory authority or agency that is required for the acquisition or ownership of the options as described in this offer. If any other approval or action should be required, we presently intend to seek the approval or take the action. This could require us to delay the exchange of options surrendered to us. We cannot assure you that we would be able to obtain any required approval or take any other required action.

13. MATERIAL U.S. FEDERAL INCOME TAX CONSEQUENCES.

The following summary is a summary of the United States federal income tax consequences that generally will arise with respect to stock options granted under our Amended and Restated 1997 Stock Incentive Plan and with respect to the sale of Class A common stock acquired under the plans. This summary does not address the tax consequences that may arise with respect to any gift or disposition other than by sale of shares acquired by an optionholder under an option. FOR PRECISE ADVICE AS TO ANY SPECIFIC SET OF CIRCUMSTANCES, OPTIONHOLDERS SHOULD CONSULT WITH THEIR OWN TAX ADVISORS. Optionholders should also consult with their own tax advisors regarding the application of any state,

local, and foreign taxes and any federal gift, estate, and inheritance taxes. This summary is based on the federal tax laws in effect as of the date hereof. Changes to these laws could alter the tax consequences described below.

GENERAL. Optionholders who surrender outstanding options for new options should not be required to recognize income for federal income tax purposes at the time of the surrender of eligible options or at the time of the grant of the new options. We believe that the surrender of eligible options and the grant of the new options will be treated as a non-taxable exchange.

Please note that through these materials, we are asking you whether you would like to make us an offer to exchange your options on the terms described in these materials, and that we have the right to reject any such offer that you may make to us. In 1991, the IRS issued a private letter ruling in which another company's option exchange program was characterized as a "modification" of any incentive

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stock option that could be exchanged (whether or not it was exchanged). We believe that we have structured this offer so as to mitigate the risk that the IRS would make a similar assertion with respect to this offer. However, we do not know if the IRS will assert the position that our solicitation of requests constitutes a "modification" of incentive stock options that can be surrendered. A successful assertion by the IRS of this position could extend the options' requisite holding periods to qualify for favorable tax treatment and could also convert some incentive stock options into nonqualified stock options.

INCENTIVE STOCK OPTIONS. In general, an optionholder will not recognize taxable income upon the grant or exercise of an incentive stock option. Instead, an optionholder will recognize taxable income with respect to an incentive stock option only upon the sale of shares acquired through the exercise of the option, which we refer to as "ISO shares". Nevertheless, in the case of an optionholder who has not been an employee at all times commencing on the date on which a particular option was granted and ending on the date that is three months before the date on which the option is exercised, an option generally will be treated as though it were a nonqualified stock option and taxed as described below under "Nonqualified Stock Options". Similarly, options will be treated as nonqualified stock options for purposes of the alternative minimum tax. While an optionholder will pay alternative minimum tax only to the extent of the excess of that tax over the optionholder's regular tax, the treatment of an option as a nonqualified stock option for purposes of the alternative minimum tax could create such an excess.

Generally, the tax consequences of selling ISO shares will vary with the length of time that the optionholder has owned the ISO shares at the time they are sold. If the optionholder sells ISO shares more than two years after the applicable grant date (of the new options, if applicable) and more than one year after the applicable exercise date, then the optionholder will recognize long-term capital gain in an amount equal to the excess of the sale price of the ISO shares over the exercise price.

If the optionholder sells ISO shares prior to satisfying the above waiting periods, which we refer to as a "disqualifying disposition", then the optionholder generally will recognize ordinary compensation income in an amount equal to the lesser of:

- (i) the excess of the fair market value of the ISO shares on the exercise date over the exercise price; and
- (ii) the excess of the sale price of the ISO shares over the exercise price.

An optionholder making a disqualifying disposition will also recognize capital gain in an amount equal to any excess of the sale price of the ISO shares over the fair market value of the ISO shares on the exercise date. This capital gain will be a long-term capital gain if the optionholder has held the ISO shares for more than one year prior to the date of the sale and will be a short-term capital gain if the optionholder has held the ISO shares for a shorter period.

If an optionholder sells ISO shares for less than the exercise price, then the optionholder will recognize capital loss equal to the excess of the exercise price over the sale price of the ISO shares. This capital loss will be a long-term capital loss if the optionholder has held the ISO shares for more than

one year prior to the date of the sale and will be a short-term capital loss if the optionholder has held the ISO shares for a shorter period.

If you surrender incentive stock options and those options are accepted for exchange, the new options will be granted as incentive stock options to the maximum extent they qualify. For options to qualify as incentive stock options, however, the value of shares subject to the options and any other incentive stock options granted by us that first become exercisable in any calendar year cannot exceed \$100,000, as determined using the grant date value of the shares. The excess will be deemed to be nonqualified stock options. You should note that, particularly if any of the new options will be treated as immediately vested, the new options may exceed the limit for incentive stock options.

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NONQUALIFIED STOCK OPTIONS. As in the case of an incentive stock option, an optionholder will not recognize taxable income upon the grant of a nonqualified stock option. However, an optionholder generally will recognize ordinary compensation income upon the exercise of a nonqualified stock option in an amount equal to the excess of the fair market value of the shares acquired through the exercise of the option, which we refer to as "NQO shares", on the exercise date over the exercise price.

An optionholder will have a tax basis for any NQO shares equal to the exercise price plus any income recognized upon the exercise of the option. Upon selling NQO shares, an optionholder generally will recognize capital gain or loss in an amount equal to the difference between the sale price of the NQO shares and the optionholder's tax basis in the NQO shares. This capital gain or loss will be a long-term capital gain or loss if the optionholder has held the NQO shares for more than one year prior to the date of the sale and will be a short-term capital gain or loss if the optionholder has held the NQO shares for a shorter period.

MAXIMUM INCOME TAX RATES ON CAPITAL GAIN AND ORDINARY INCOME. Long-term capital gain will be taxable at a maximum rate of 20% (18% if certain requirements are satisfied, including the satisfaction of a 5-year holding period). Under recently enacted legislation, short-term capital gain and ordinary income will be taxable at a maximum rate that will be reduced from 39.6% to 35% between 2001 and 2006. Phaseouts of personal exemptions and reductions of allowable itemized deductions at higher levels of income may result in slightly higher marginal tax rates. Ordinary compensation income will also be subject to a medicare tax and, under certain circumstances, a social security tax.

TAX CONSEQUENCES TO US. The grant of a stock option by us will have no tax consequences to us. Moreover, in general, neither the exercise of an incentive stock option nor the sale of any shares acquired under an option will have any tax consequences to us. However, we generally will be entitled to a business-expense deduction with respect to any ordinary compensation income recognized by an optionholder in connection with an option.

WITHHOLDING. Although an optionholder's disqualifying disposition of ISO shares will result in the recognition of ordinary compensation income, under current law, we will have no withholding obligation with respect to that income. In contrast, we will have a withholding obligation with respect to ordinary compensation income recognized with respect to a nonqualified stock option by an optionholder who has been employed by us. We will require any such optionholder to make arrangements to satisfy this withholding obligation.

WE RECOMMEND THAT YOU CONSULT YOUR OWN TAX ADVISOR WITH RESPECT TO THE FEDERAL, STATE, LOCAL AND FOREIGN TAX CONSEQUENCES OF PARTICIPATING IN THE OFFER.

14. EXTENSION OF THIS OFFER; TERMINATION; AMENDMENT.

We may at any time and from time to time, extend the period of time during which this offer is open by notifying you of the extension.

Prior to the expiration date, we may postpone accepting and canceling any eligible options if any of the conditions specified in Section 6 occur. In order to postpone, we must notify you of the postponement and give oral or written notice of the postponement to the optionholders. Our right to delay accepting and canceling eligible options is limited by Rule 13e-4(f)(5) promulgated under the Securities Exchange Act, which requires that we must pay the consideration offered or return the surrendered options promptly after we terminate or

withdraw this offer.

We may amend this offer at any time by notifying you of the amendment. If we extend the length of time during which this offer is open, the amendment must be issued no later than 9:00 a.m., Rutland, Vermont Time, on the next business day after the last previously scheduled or announced

expiration date. Any announcement relating to this offer will be sent promptly to optionholders in a manner reasonably designed to inform optionholders of the change.

If we materially change the terms of this offer or the information about this offer, or if we waive a material condition of this offer, we will extend this offer to the extent required by Rule 13e-4(d)(2) and Rule 13e-4(e)(3) promulgated under the Securities Exchange Act. Under these rules the minimum period an offer must remain open following material changes in the terms of this offer or information about this offer, other than a change in price or a change in percentage of securities sought, will depend on the facts and circumstances. If we decide to take any of the following actions, we will give you notice of the action:

- we increase or decrease what we will give you in exchange for your options; or
- we increase or decrease the option exercise price which serves as the threshold for options eligible to be exchanged in this offer.

If this offer is scheduled to expire within ten business days from the date we notify you of such an increase or decrease, we will also extend this offer for a period of ten business days after the date the notice is published.

15. FEES AND EXPENSES.

We will not pay any fees or commissions to any broker, dealer or other person for asking optionholders whether they would like to elect to surrender their eligible options under this offer.

16. ADDITIONAL INFORMATION.

This offer is a part of a Tender Offer Statement on Schedule TO that we have filed with the SEC. This offer does not contain all of the information contained in the Schedule TO and the exhibits to the Schedule TO. We recommend that you review the Schedule TO, including its exhibits, and the following materials that we have filed with the SEC before making a decision on whether to surrender your eligible options:

- (a) our annual report on Form 10-K for our fiscal year ended April 30, 2000, filed with the SEC on August 4, 2000, as amended on August 28, 2000;
- (b) our quarterly reports on Form 10-Q for our fiscal quarter ended July 31, 2000, filed with the SEC on September 13, 2000; for our fiscal quarter ended October 31, 2000, filed with the SEC on December 13, 2000; and for our fiscal quarter ended January 31, 2001, filed with the SEC on March 16, 2001, as amended on March 19, 2001;
- (c) our current reports on Form 8-K, filed with the SEC on August 18, 2000 and July 2, 2001; and
- (d) the description of our common stock included in our registration statement on Form 8-A, filed with the SEC on October 15, 1997, including any amendments or reports we file for the purpose of updating that description.

The SEC file number for these filings is 000-23211. These filings, our other annual, quarterly and current reports, our proxy statements and our other SEC filings may be examined, and copies may be obtained, at the following SEC public reference rooms:

You may obtain information on the operation of the public reference rooms by calling the SEC at 1-800-SEC-0330.

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Our SEC filings are also available to the public on the SEC's Internet site at http://www.sec.gov.

Our Class A common stock is quoted by the Nasdaq National Market under the symbol "CWST", and our SEC filings can be read at the following Nasdaq address:

Nasdaq Operations 1735 K Street, N.W. Washington, D.C. 20006

We will also provide without charge to each person to whom we deliver a copy of these materials, upon their written or oral request, a copy of any or all of the documents to which we have referred you, other than exhibits to these documents (unless the exhibits are specifically incorporated by reference into the documents). Requests should be directed to:

Casella Waste Systems, Inc. 25 Greens Hill Lane Rutland, Vermont 05701 Attn: Joe Fusco

or by telephoning Joe Fusco at (802) 775-0325 between the hours of 9:00 a.m. and 5:00 p.m.

As you read the documents listed in this Section, you may find some inconsistencies in information from one document to another. Should you find inconsistencies between the documents, or between a document and this offer, you should rely on the statements made in the most recently dated document.

The information contained in this offer should be read together with the information contained in the documents to which we have referred you.

17. MISCELLANEOUS.

If at any time, we become aware of any jurisdiction where the making of this offer violates the law, we will make a good faith effort to comply with the law. If, we cannot comply with the law, this offer will not be made to, nor will exchanges be accepted from or on behalf of, the optionholders residing in that jurisdiction.

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SCHEDULE A

INFORMATION ABOUT THE DIRECTORS AND EXECUTIVE OFFICERS OF CASELLA WASTE SYSTEMS, INC.

The directors and executive officers of Casella Waste Systems, Inc. and their positions and offices are set forth in the following table:

NAME	POSITION AND OFFICES HELD
John W. Casella	Chairman of the Board and Chief Executive Officer
James W. Bohlig	President, Chief Operating Officer and Director
Jerry S. Cifor	Senior Vice President and Chief Financial Officer*
Charles Leonard	Vice President Solid Waste Operations
Douglas R. Casella	Director
John F. Chapple III	Director
George J. Mitchell	Director
D. Randolph Peeler	Director

Gregory B. Peters...... Director
Wilbur L. Ross, Jr..... Director

Effective as of July 31, 2001, Mr. Cifor intends to resign his positions of employment with Casella. At such time, Mr. Norris, currently vice president and corporate controller, will become chief financial officer of Casella. The business address and telephone number of each director and executive officer is care of Casella Waste Systems, Inc., 25 Greens Hill Lane, Rutland, Vermont 05701, (802) 775-0325.

[Casella Waste Systems, Inc. logo]

July 2, 2001

[FirstName] [LastName]
[Address1]
[Address2]
[City], [State] [PostalCode]

Dear[FirstName]:

I have always strongly believed that the long-term success of our company would be due in no small part to inclusiveness--that is, to the extent all of us share common goals, common interests, and common rewards for our work.

Our various company stock option plans play an important role in building that spirit of inclusiveness. These opportunities to participate in, and benefit from, the ownership of the company create important common ground for all of us--through our individual and collective efforts, we are aligned in our dedication to the long-term growth in the value of our company.

Although there are many different views for and against the practice, I have always felt that putting this ownership in your hands and the hands of your co-workers was, and is, an important part of our mission. And, I think we've done a good job making it happen.

In that context, however, it would be fair to say that the last twelve months or so have been a challenge for the company. Quite frankly, the performance of our stock has been disappointing—self—inflicted in part, to be sure, but also the result of some market trends and events that are beyond our control, and which are hardly a reflection of the hard work and dedication of everyone on the Casella Waste Systems team.

Regardless, we are dedicated to recapturing the value inherent in the talents of our people and our market-leading integrated waste services franchise. Over the last month or so, and continuing until its completion, we have unveiled an aggressive strategy to refocus the company on its roots, and position ourselves to generate stronger, more predictable financial performance.

It would be a huge mistake for us, I believe, if we did not include in this strategy a commitment to build for you a stronger connection between the hard work you have shown and which we are asking from you, and the potential fruits of that effort. After all, given the company's current stock price, and the price of many of your stock options, that connection is weak at best.

As a result, we've developed a program designed to allow you the opportunity to make a more immediate and direct connection with the value you help create.

Under this program, we are offering a stock option exchange program, whereby you may exchange all or some of your eligible stock options for a lesser quantity of options priced at the fair market value of our common stock on the date the new options are granted to you. The benefits are obvious: while you will enjoy fewer actual options, those options are more likely in the near future to represent real value to you and your family.

This program applies only to options issued from a company stock option plan, and not shares you may have purchased on your own in the open market.

Here's how it works:

o Stock options granted at the per share price of \$12.00 and higher can be exchanged at a rate of two-for-one. That is, for every two options you exchange, you'll receive one option. For example, 500 options exerciseable at, say, \$27.00 each will get you 250 options

exerciseable at the fair market value of our common stock on the date the new options are granted to you.

- o If you choose to exchange your options under this program, you must exchange the entire amount of each grant. For example, if you were issued 250 options on May 1, 2000 that you wish to exchange, you must exchange all 250 options, rather than just a portion of them. You will not receive these options if you are not then employed by the company.
- o Should you participate, your new options will be issued in six months and one day from the expiration date of the offer; and at the then-fair market value.
- o If you'd like to participate in this program, please complete and sign the enclosed agreement and return it to Mary Mullin along with your actual options agreement.

To take advantage of this exchange, please read the enclosed materials, including the exchange offer document and the risks described therein. Sign and return the agreement by July 31, 2001. Any agreements received and postmarked after July 31, 2001 will not be eligible for the exchange. If you have any questions, or would like more information, please contact Priscilla Hughes (ext. 228) or Mary Mullin (ext. 263) at the home office.

I hope you give this opportunity serious consideration; it has been put in place both to recognize the effort you have made, and we are asking you to continue to make, and to share in the value we are all working to create now and in the future.

Sincerely,

John W. Casella Chairman and CEO

Enclosures

ELECTION FORM

Pursuant to the Offer to Exchange Dated July 2, 2001

/ / I wish to offer for exchange the option listed below where I have placed an "X" in the box corresponding to that option. I understand that if my offer is accepted I will receive a new option to purchase one share of common stock for every two shares of common stock issuable upon the exercise of a surrendered option, as more fully explained in the Offer to Exchange.

NUMBER OF SHARES CHECK BOX IF PLAN UNDER WHICH EXERCISE ISSUABLE NEW NUMBER OF YOU WISH TO ELIGIBLE OPTION
WAS GRANT DATE OF ELIGIBLE
GRANTED ELIGIBLE OPTION OPTION ELIGIBLE OPTION PRICE OF UNDER SHARES ISSUABLE OFFER THE OPTION ELIGIBLE UNDER NEW BELOW FOR EXCHANGE OPTION* / / * The exercise price will equal the closing price of our Class A common stock as quoted on the Nasdaq National Market on the new grant date. Each new option will be issued under the Casella Waste Systems, Inc. Amended and Restated 1997 Stock Incentive Plan. I do not wish to offer for exchange any eligible options. Please complete and sign this form and return it to Priscilla Hughes or Mary Mullin with each option agreement you are seeking to exchange for new options. , 2001 Date:

/ /

Print Name

THIS FORM MUST BE RECEIVED BEFORE 12:00 MIDNIGHT, RUTLAND, VERMONT TIME, ON JULY 31, 2001.

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NOTICE OF CHANGE IN ELECTION FROM ACCEPT TO REJECT

Pursuant to the Offer to Exchange Dated July 2, 2001

To Casella Waste Systems, Inc.:	
Attn: Priscilla Hughes or Mary Mullin	
I previously received a copy of the Offer to Exchange accompanying the offer. I completed, signed and returned the el which I elected to offer to exchange eligible options. I now wi election.	ection form, in
I understand that in order to withdraw my acceptance a offer, I must sign and deliver this notice to Mary Mullin befor Rutland, Vermont Time, on July 31, 2001, or if Casella extends exchange options, before the extended expiration of the offer, the following box:	e midnight, the deadline to
$/\ /\ \text{I}$ do not wish to offer for exchange the following (list all option agreements which you no longer wish to exchang "all").	
	-
	_
	_
By rejecting the offer to exchange options, I understa not receive any new options and I will keep the options listed form. These options will continue to be governed by the stock o under which they were granted and the existing option agreement	on my election ption plan(s)
Date:	, 2003
Signature	

Print Name

NOTICE OF CHANGE IN ELECTION FROM REJECT TO ACCEPT

Pursuant to the Offer to Exchange Dated July 2, 2001

To Casella Waste Systems, Inc.:

Attn: Priscilla Hughes or Mary Mullin

I previously received a copy of the Offer to Exchange and the materials accompanying the offer. I completed, signed and returned the election form, in which I elected not to offer for exchange any options. I now wish to change that election.

I understand that in order to withdraw my rejection and make the offer, I must sign and deliver this notice and a new election form to Priscilla Hughes or Mary Mullin before midnight, Rutland, Vermont Time, on July 31, 2001, or if Casella extends the deadline to exchange options, before the extended expiration of the offer, and put an "X" in the following box:

// I wish to offer for exchange the eligible options I have indicated on the new election form I am attaching hereto.

I understand that I must complete a new election form and timely return it to Priscilla Hughes or Mary Mullin in order to withdraw effectively my rejection of the offer to exchange.

	Date:	, 2001
Signature		
- ,		
Print Name		

FORM OF PROMISE TO GRANT STOCK OPTION(S)

Pursuant to the Offer to Exchange Dated July 2, 2001

To Optionholders of Casella Waste Systems, Inc.:

Attn: [Name of Optionholder]

In exchange for your surrender of certain outstanding stock options, Casella Waste Systems, Inc. promises to grant to you a new stock option or options, as applicable, exercisable for shares of Casella's Class A common stock. Under the terms of the offer to exchange outstanding stock options, dated July 2, 2001, you will receive a new option to purchase one share of common stock for every two shares of common stock issuable upon the exercise of a surrendered option. Each new option will vest according to the same vesting schedule as the surrendered option it replaces, subject to your continued employment with Casella. We expect to issue the new options on February 4, 2002. The exercise price of each new option will be the closing price of our Class A common stock as quoted by the Nasdaq National Market on the date of grant of the new options. Each new option will be subject to the standard terms and conditions under our Amended and Restated 1997 Stock Incentive Plan and applicable form of stock option agreement.

This promise to grant stock options to you does not constitute a guarantee of employment with us for any period. Your employment with us remains "at-will" and can be terminated by either you or us at any time, with or without cause or notice. If you voluntarily terminate your employment with us or if we terminate your employment for any reason before the grant of the new options, you will lose all rights you have to receive any new options and your surrendered options will not be returned to you.

This promise is subject to the terms and conditions of the document entitled "Exchange of Outstanding Stock Options Held by Employees of Casella Waste Systems, Inc." dated July 2, 2001, and the election form previously completed and submitted by you, both of which are incorporated herein by reference. The documents described herein reflect the entire agreement between you and Casella with respect to this transaction.

CASELLA WASTE SYSTEMS, INC.

John W. Casella Chairman and CEO

Date:	_	2001

Exhibit (d)(3)

KTI, INC.

1994 LONG-TERM INCENTIVE AWARD PLAN

1. DEFINITIONS

In this Plan, except where the context otherwise indicates, the following definitions apply:

- 1.1 "Agreement" means a written agreement implementing a grant of an Option, Right or an award of Incentive Shares.
 - 1.2 "Board" means the Board of Directors of the Corporation.
- 1.3 "Code" means the Internal Revenue Code of 1986, as amended, and the rules and regulations promulgated thereunder.
- 1.4 "Committee" means the committee of two of more members appointed by the Board to administer the Plan, all of the members of which shall be "disinterested persons" as defined in Rule 16b-3(c)(2)(i) under the Exchange Act or any similar successor rule.
 - 1.5 "Common Stock" means the common stock of the Corporation.
 - 1.6 "Corporation" means KTI, Inc., a New Jersey Corporation.
- 1.7 "Date of Exercise" means the date on which the Corporation receives notice of the exercise of an Option or Right in accordance with the terms of Article 8, except that when an Optionee elects to receive cash upon exercise of a Right granted in connection with a Nonstatutory Stock Option and the Optionee further elects to have the "Date of Exercise" determined in accordance with the following and the Committee consents thereto, "Date of Exercise" shall mean the date on which the Common Stock has its highest Fair Market Value during the period specified in Rule 16b-3(e)(3) under the Exchange Act in which the Right is exercised.
- 1.8 "Date of Grant" means the date on which an Option or Right is granted or Incentive Shares are awarded by the Committee or such later date as may be specified by the Committee in authorizing the grant or award.
- 1.9 "Exchange Act" means the Securities Exchange Act of 1934, as amended, and the rules and regulations promulgated thereunder.
- 1.10 "Fair market Value" of a Share means the amount equal to the fair market value of a Share as determined pursuant to a reasonable method adopted by the Committee in good faith for such purpose.
- 1.11 "Grantee" means a Key Employee to whom Incentive Shares have been awarded pursuant to Article $10.\,$
- 1.12 "Incentive Shares" means Shares awarded pursuant to the provisions of Article 10.
- 1.13 "Incentive Stock Option" means an Option granted under the Plan that qualified as an incentive stock option under Section 422 of the Code and that the Corporation designates as such in the Agreement granting the Option.
- 1.14 "Key Employee" means an employee or officer of the Corporation or one or more of its Subsidiaries designated as "Key Employee" by the Committee.
- 1.15 "Nonstatutory Stock Option" means an Option granted under the Plan that is not an Incentive Stock Option.
- 1.16 "Option" means an option to purchase Shares granted under the Plan in accordance with the terms of Article 6.
 - 1.17 "Option Period" means the period during which an Option may be

exercised.

- 1.18 "Option Price" means the price per share at which an Option may be exercised. The Option Price shall be determined by the Committee, but unless otherwise determined by the Committee pursuant to Section 3.7, in no event shall the Option Price be less than the Fair Market Value per Share determined as of the Date of Grant.
- 1.19 "Optionee" means a Key Employee to whom an Option or Right has been granted.
- 1.20 "Performance Period" means the period or periods during which each performance standard of an Incentive Share will be measured against the performance standards established by the Committee and specified in the Agreement relating thereto.
- 1.21 "Related Option" means an Option granted in connection with a specified Right.
- 1.22 "Related Right" means a Right granted in connection with a specified Option.
- 1.23 "Right" means a stock appreciation right granted under the Plan in accordance with the terms of Article 7.
- 1.24 "Right Period" means the period during which a Right may be exercised.
- 1.25 "Share" means a share of authorized but unissued Common Stock or a reacquired share of Common Stock.
- 1.26 "Subsidiary" means a corporation at least 80% of the total combined voting power of all classes of stock of which is owned by the Corporation, either directly or through one or more other Subsidiaries.

PURPOSE

The Plan is intended to assist in attracting, retaining, and motivating Key Employees of outstanding ability and to promote the identification of their interests with those of the shareholders of the Corporation.

3. ADMINISTRATION

The Plan shall be administered by the Committee. In addition to any other powers granted to the Committee, it shall have the following powers, subject to the express provisions of the Plan:

- 3.1 To determine in its discretion the Key Employees to whom Options or Rights shall be granted and to whom Incentive Shares shall be awarded, the number of Shares to be subject to each Option or Right or Incentive Share award, and the terms upon which Options or Rights may be acquired and exercised and the terms and conditions of Incentive Share awards;
- $3.2\ \text{To}$ determine all other terms and provisions of each Agreement, which need not be identical;
- 3.3 Without limiting the generality of the foregoing, to provide in its discretion in an Agreement:
- (i) for an agreement by the Optionee or Grantee to render services to the Corporation or a Subsidiary upon such terms and conditions as may be specified in the Agreement, provided that the Committee shall not have the power under the Plan to commit the Corporation or any Subsidiary to employ or otherwise retain any Optionee or Grantee;
- (ii) for restrictions on the transfer, sale or other disposition of Shares issued to the Optionee upon the exercise of an Option or right or for conditions with respect to the issuance of Incentive Shares;
- (iii) for an agreement by the Optionee or Grantee to resell to the Corporation, under specified conditions, Shares issued upon the exercise of an Option or Right or awarded as Incentive Shares;

(iv) for the payment of the Option Price upon the exercise of an Option otherwise than in cash, including without limitation by delivery of Shares valued at Fair Market Value on the Date of Exercise of the Option or a combination of cash and Shares;

- 3.4 To construe and interpret the Agreements and the Plan;
- 3.5 To require, whether or not provided for in the pertinent Agreement, of any person exercising an Option or Right or acquiring Incentive Shares, at the time of such exercise or acquisition, the making of any representations or agreements which the Committee may deem necessary or advisable in order to comply with applicable securities laws;
- 3.6 To provide for satisfaction of an Optionee's or Grantee's tax liabilities arising in connection with the Plan through, without limitation, retention by the Corporation of shares of Common Stock otherwise issuable on the exercise of a Nonstatutory Stock Option or Right or pursuant to an award of Incentive Shares or through delivery of Common Stock to the Corporation by the Optionee or Grantee under such terms and conditions as the Committee deems appropriate;
- 3.7 To determine that the Option Price of an Option or the base price for determining the amount payable on exercise of a Right which is not a Related Right shall be less than the Fair Market Value per Share on the Date of Grant of the Option or Right if (i) such Option or right is granted in substitution for an outstanding Option or Right, (ii) the number of Shares subject to the new Option or Right is not in excess of the number of Shares subject to the outstanding Option or Right for which it is substituted, and (iii) the Option Price or base price of the new Option or Right is not less than the Option Price or base price of the outstanding Option or Right for which it is substituted (as previously determined by the Committee). Subject to the foregoing, an Option (with or without a Related Right) may be substituted either for an outstanding Option (including any Related Right) or for an outstanding Right which is not a Related Right, a Right which is not a Related Right may be substituted either for another such Right or for an outstanding Option (including any Related Right) and a Related Right may be Substituted for another Related Right;
- 3.8 To make all other determinations and take all other actions necessary or advisable for the administration of the Plan; and
- 3.9 To delegate to officers or managers of the Corporation or any Subsidiary the authority to perform administrative functions under the Plan.

Any determinations or actions made or taken by the Committee pursuant to this Article shall be binding and final.

4. ELIGIBILITY

Options, Rights and Incentive Shares may be granted or awarded only to Key Employees; PROVIDED, HOWEVER, that the members of the Committee are not eligible to receive Options, Rights or Incentive Shares; and provided, further, that except for Options issued on the effective date of the acquisition of Convergent Solutions, Inc., a Delaware corporation, by the Corporation, no person who is a full time employee of DataFocus Incorporated, a Delaware corporation, may be designated as a Key Employee. A person may not receive a grant of an Option, Right or award of Incentive Shares under this Plan and the KTI, Inc. 1994 DataFocus Incorporated Long-Term Incentive Award Plan in the Same fiscal year of the Corporation.

5. STOCK SUBJECT TO THE PLAN

- 5.1 Except as provided in Article 11, the maximum number of Shares that may be issued or as to which grants or awards may be made under the Plan shall not exceed 1,150,000 Shares.
- 5.2 If an Option or Right expires or terminates for any reason (other than termination by virtue of the exercise of a Related Option or Related Right, as the case may be) without having been fully exercised, or if Incentive Shares are not issued or are forfeited (unless during the period such Incentive Shares were outstanding the Optionee shall have received dividends or other "benefits of ownership" from such Shares), the unissued or forfeited Shares which had been

subject to the Agreement relating thereto shall again become available for the grant of other Options or Rights or for the award of additional Incentive Shares.

- 5.3 The Shares issued upon the exercise of a Right (or if cash is payable in connection with such exercise, that number of Shares having a Fair Market Value equal to the cash payable upon such exercise), shall be charged against the number of Shares issuable under the Plan and shall not become available for the grant of other Options or Rights or for the award of Incentive Shares. If the Right referred to in the preceding sentence is a Related Right, the Shares subject to the Related Option, to the extent not charged against the number of Shares subject to the Plan in accordance with this Section 5.3, shall again become available for the grant of other Options or Rights or for the award of additional Incentive Shares.
- 5.4 The number of Shares covered by Rights (excluding Related Rights), Options and awards of Incentive Shares granted to a Key Employee in any one fiscal year of the Corporation shall not exceed 25,000 Shares; PROVIDED, however, that in the year ended December 31, 1994, Options exceeding this limitation may be granted by the Committee to former or present officers, directors or employees of Convergent Solutions, Inc., a Delaware corporation, or any of its subsidiaries upon consummation of the acquisition of Convergent Solutions, Inc. by the Corporation.

6. OPTIONS

- $\rm 6.1\ The\ Committee$ is hereby authorized to grant Nonstatutory Stock Options and Incentive Stock Options to Key Employees.
- 6.2 All Agreements granting Options shall contain a statement that the Option is intended to be either (i) a Nonstatutory Stock Option or (ii) an Incentive Stock Option.
- 6.3 The Option Period shall be determined by the Committee and specifically set forth in the Agreement, provided, HOWEVER, that an Option shall not be exercisable until the expiration of at least six months from the Date of Grant (except that this limitation need not apply in the event of the death or disability of the Optionee, or in the event of Options issued in 1994 to former or present officers,

directors or employees of Convergent Solutions, Inc. or any of its subsidiaries upon consummation of the acquisition of Convergent Solutions, Inc. by the Corporation) or after ten years from the Date of Grant.

- 6.4 All Incentive Stock Options granted under the Plan shall comply with the provisions of the Code governing incentive stock options and with all other applicable rules and regulations.
- $6.5\ \text{All}$ other terms of Options granted under the Plan shall be determined by the Committee in its sole discretion.

7. RIGHTS

- $7.1\ \mbox{The Committee}$ is hereby authorized to grant Rights to Key Employees.
 - 7.2 A Right may be granted under the Plan:
- (i) in connection with, and at the same time as, the grant of an Option to a Key Employee;
- (ii) by amendment of an outstanding Nonstatutory Stock Option granted under the Plan to a Key Employee; or
 - (iii) independently of any Option granted under the Plan.

A Right granted under clause (i) or (ii) of the preceding sentence is a Related Right. A Related Right may, in the Committee's discretion, apply to all or a portion of the Shares subject to the Related Option.

7.3 A Right may be exercised in whole or in part as provided in the Agreement, and, subject to the provisions of the Agreement, entitles its

Optionee to receive, without any payment to the Corporation (other than required tax withholding amounts), either cash or that number of shares (equal to the highest whole number of Shares), or a combination thereof, in an amount or having a Fair Market Value determined as of the Date of Exercise not to exceed the number of Shares subject to the portion of the Right exercised multiplied by an amount equal to the excess of the Fair Market Value per Share on the Date of Exercise of the Right over either (i) the Fair Market Value per Share on the Date of Grant of the Right or the base price determined by the Committee pursuant to Section 3.7 if the Right is not a Related Right, or (ii) the Option Price as provided in the Related Option if the Right is a Related Right.

- 7.4 The Right Period shall be determined by the Committee and specifically set forth in the Agreement, PROVIDED, HOWEVER:
- (i) a Right may not be exercised until the expiration of at least six months from the Date of Grant (except that this limitation need not apply in the event of the death or disability of the Optionee);
- (ii) a Right will expire no later than the earlier of (A) ten years from the Date of Grant, or (B) in the case of a Related Right, the expiration of the Related Option;
- (iii) a Right may be exercised only when the Fair Market Value of a Share exceeds either (A) the Fair market Value per Share on the Date of Grant of the Right or the base price determined by the Committee pursuant to Section 3.7 if the Right is not a Related Right, or (B) the Option Price as provided in the Related Option if the right is a Related Right; and
- (iv) a Right that is a Related Right may be exercised only when and to the extent the Related Option is exercisable.
- 7.5 The exercise, in whole or in part, of a Related Right shall cause a reduction in the number of Shares subject to the Related Option equal to the number of Shares with respect to which the Related Right is exercised. Similarly, the exercise, in whole or in part, of a Related Option shall cause a reduction in the number of Shares subject to the Related Right equal to the number of Shares with respect to which the Related Option is exercised.
- 7.6 If on the Date of Exercise the Optionee is subject to Section 16 of the Exchange Act or if so provided in the Agreement, the Committee shall have the sole discretion to consent to or disapprove the election of any Optionee to receive cash in full or partial settlement of a Right. In cases where an election of settlement in cash must be consented to by the Committee, the Committee may consent to, or disapprove, such election at any time after such election, or within such period for taking action as is specified in the election, and failure to give consent shall constitute disapproval. Consent may be given in whole or as to a portion of the Right surrendered by the Optionee. If the election to receive cash is disapproved of in whole or in part, the Right shall be deemed to have been exercised for Shares, or, if so specified in the notice of exercise and election, not to have been exercised to the extent the election to receive cash is disapproved.

8. EXERCISE; PAYMENT OF WITHHOLDING TAXES

An Option or Right may, subject to the provisions of the Agreement under which it was granted, be exercised in whole or in part by the delivery to the Corporation of written notice of the exercise, in such form as the Committee may prescribe, accompanied, in the case of an Option, by full payment for the Shares with respect to which the Option is exercised, and in the case of an Option or Right, full payment for related withholding taxes, if any. The receipt of Incentive Shares shall be subject to full payment by the Grantee of any withholding taxes then required to be paid.

9. NONTRANSFERABILITY

Options or Rights granted under the Plan shall not be transferable otherwise than by will or the laws of descent and distribution, and an Option or Right may be exercised during his or her lifetime only by the Optionee or, in the event of his or her legal disability, by his or her legal representative. A Related Right is transferable only when the Related Option is transferable and only with the Related Opinion and under the same conditions.

10. INCENTIVE SHARE AWARDS

- 10.1 The Committee is hereby authorized to grant Incentive Shares to Key Employees.
- 10.2 Incentive Shares may be issued as provided in the Agreement, without any payment to the Corporation (other than required tax withholding amounts), based solely upon the degree to which objective performance standards established by the Committee at the time of grant and specified in the Agreement have been achieved. Prior to the issuance of Incentive Shares, the Committee must certify in writing or through approved minutes of the meeting in which certification is made that the applicable performance standards were in fact satisfied. During the Performance Period, such performance standards may be related to the particular performance of a Key Employee or the department, branch, Subsidiary or other unit in which he or she works, or may be based on the performance of the Corporation generally. The performance standards may be based on earnings or earnings growth; return on assets, equity or investment; specified improvement of financial ratings; achievement of specified balance sheet or income statement objectives; or stock price; sales; or market share, and may be based on the absolute changes in such factors or measured against or in relationship to the same objective factors of other companies comparably or similarly situated.

11. CAPITAL ADJUSTMENTS

The number and class of Shares subject to each outstanding Option or Right or Incentive Share award, the Option Price, the aggregate number and class of shares for which grants or awards thereafter may be made and the maximum number of Shares granted to a Key Employee under the Plan in any fiscal year of the Corporation shall be subject to such adjustment, if any, as the Committee in its sole discretion deems appropriate to reflect such events as stock dividends, stock splits, recapitalizations, mergers, consolidations or reorganizations of or by the Corporation.

12. TERMINATION OR AMENDMENT

The Board shall have the power to terminate the Plan in whole or in part and to amend it in any respect, provided that, the Board may not, without the approval of the Shareholders of the corporation, amend the Plan so as to increase materially the aggregate number of Shares that may be issued under the Plan (except as provided in Article 11), to modify materially the requirements as to eligibility to receive Options, Rights or Incentive Shares or to increase materially the benefits accruing to participants or the number of Shares (except as provided in Article 11) which may be granted to a participant in a fiscal year of the Corporation as Incentive Shares, Options or rights under the Plan. No termination or amendment of the Plan shall, without his or her consent, adversely affect the rights or obligations of any Optionee or Grantee with respect to grants or awards previously made.

13. MODIFICATION, EXTENSION AND RENEWAL OF OPTIONS AND RIGHTS

Subject to the terms and conditions and within the limitations of the Plan, the Committee may modify, extend or renew outstanding Options or Rights or accept the surrender of outstanding Options or rights (to the extent not theretofore exercised) granted under the Plan or under any other plan of the Corporation, a Subsidiary or a company or similar entity acquired by the Corporation or a Subsidiary, and authorize the granting of new Options and Rights pursuant to the Plan in substitution therefor (to the extent not theretofore exercised), and the substituted Options and Rights may specify a longer term than the surrendered Options and Rights or have any other provisions that are authorized by the Plan; PROVIDED, HOWEVER, that the substituted Options and Rights may not specify a lower exercise price than the surrendered Options and Rights. Subject to the terms and conditions and within the limitations of the Plan, the Committee may modify the terms of any outstanding Agreement providing for awards of Incentive Shares. Notwithstanding the foregoing, however, no modification of an Option or Right granted under the Plan, or an award of Incentive Shares, shall, without the consent of the Optionee or Grantee, adversely affect the rights or obligations of the Optionee or Grantee.

14. EFFECTIVENESS OF THE PLAN AND AMENDMENTS

The effective date of the Plan was July 6, 1994. Any amendments to the

Plan requiring shareholder approval pursuant to Article 12 are subject to approval by vote of the shareholders of the Corporation within 12 months after their adoption by the Board. Subject to that approval, any amendments are effective on the date on which they are adopted by the Board. Options, Rights or Incentive Shares may be granted or awarded prior to shareholder approval of amendments, but each Option, Right or Incentive Share grant or award requiring such amendments shall be subject to the approval of the amendments by the shareholders. The date on which any Option, Right or Incentive Shares granted or awarded prior to shareholder approval of the amendment is granted or awarded shall be the Date of Grant for all purposes of the Plan as if the Option, Right or Incentive Shares had not been subject to approval. No Option or Right granted subject to shareholder approval of an amendment may be exercised prior to such shareholder approval, and any Incentive Shares awarded subject to shareholder approval of an amendment and any dividends payable thereon are subject to forfeiture if such shareholder approval is not obtained.

15. TERM OF THE PLAN

Unless sooner terminated by the Board pursuant to Article 13, the Plan shall terminate on July 6, 2004, and no Options, Rights or Incentive Shares may be granted or awarded after termination. The termination shall not affect the validity of any Option, Right or Incentive Shares outstanding on the date of termination.

16. INDEMNIFICATION OF CONMITTEE

In addition to such other rights of indemnification as they may have as directors or as members of the Committee, the members of the Committee shall be indemnified by the Corporation against the reasonable expenses, including attorney's fees, actually and reasonably incurred in connection with the defense of any action, suit or proceeding, or in connection with any appeal therein, to which they or any of them may be a party by reason of any action taken or failure to act under or in connection with the Plan or any Option, Right or Incentive Shares granted or awarded hereunder, and against all amounts reasonably paid by them in settlement thereof or paid by them in satisfaction of a judgment in any such action, suit or proceeding, if such members acted in good faith and in a manner which they believed to be in, and not opposed to, the best interests of the Corporation.

17. GENERAL PROVISIONS

- 17.1 The establishment of the Plan shall not confer upon any Key Employee any legal or equitable right against the Corporation, any Subsidiary or the Committee, except as expressly provided in the Plan.
- 17.2 The Plan does not constitute inducement or consideration for the employment of any Key Employee, nor is it a contract between the Corporation or any Subsidiary and any Key Employee. Participation in the Plan shall not give a Key Employee any right to be retained in the service of the Corporation or any Subsidiary.
- 17.3 The Corporation and its Subsidiaries may assume options, warrants, or rights to purchase stock issued or granted by other corporations whose stock or assets shall be acquired by the Corporation or its Subsidiaries, or which shall be merged into or consolidated with the Corporation or its Subsidiaries. Neither the adoption of this Plan, nor its submission to the shareholders, shall be taken to impose any limitations on the powers of the Corporation or its affiliates to issue, grant, or assume options, warrants, or rights, otherwise than under this Plan, or to adopt other stock option or restricted stock plans or to impose any requirement of shareholder approval upon the same.
- 17.4 The interests of any Key Employee under the Plan are not subject to the claims of creditors and may not, in any way, be assigned, alienated or encumbered
- 17.5 The Plan shall be governed, construed and administered in accordance with the laws of the State of New Jersey, and it is the intention of the Corporation that Incentive Stock Options granted under the Plan qualify as such under Section 422 of the Code.

KTI, INC. NON-PLAN STOCK OPTION TERMS AND CONDITIONS

- 1. PLAN INCORPORATED BY REFERENCE. This Option is issued outside of the terms of the KTI, Inc. 1994 Long-Term Incentive Stock Option Plan (the "Plan").
- 2. OPTION PRICE. The price to be paid for each share of Common Stock issued upon exercise of the whole or any part of this Option is the Option Price set forth on the face of this certificate.
- 3. EXERCISABILITY SCHEDULE. This Option may be exercised at any time and from time to time for the number of shares and in accordance with the exercisability schedule set forth on the face of this certificate, but only for the purchase of whole shares. This Option may not be exercised as to any shares after the Expiration Date.
- 4. METHOD OF EXERCISE. To exercise this Option, the Optionholder shall deliver written notice of exercise to the Corporation specifying the number of shares with respect to which the Option is being exercised accompanied by payment of the Option Price for such shares in cash, by certified check or in such other form, including shares of Common Stock of the Corporation valued at their Fair Market Value on the date of delivery, as the Committee may at the time of exercise approve. Promptly following such notice, the Corporation will deliver to the Optionee a certificate representing the number of shares with respect to which the Option is being exercised.
- $5.\ \text{RIGHTS}$ AS A STOCKHOLDER OR EMPLOYEE. The Optionee shall not have any rights in respect of shares as to which the Option shall not have been exercised and payment made as provided above. The Optionee shall not have any rights to continued employment by the Corporation or any Subsidiary by virtue of the grant of this Option.
- 6. RECAPITALIZATION, MERGERS, ETC. In the event of corporate transactions affecting the Corporation's outstanding Common Stock, the Committee shall equitably adjust the number and kind of shares subject to this Option and the exercise price hereunder. If such transaction involves a consolidation or merger of the Corporation with another entity, the sale or exchange of all or substantially all of the assets of the Corporation or a reorganization or liquidation of the Corporation, then in lieu of the foregoing, the Committee may upon written notice to the Optionee provide that this Option shall terminate on a date not less than 20 days after the date of such notice unless theretofore exercised. In connection with such notice, the Committee may in its discretion accelerate or waive any deferred exercise period.
- $7.\ \text{OPTION}$ NOT TRANSFERABLE. This Option is transferable by the Optionee to the same extent and effect that options issued pursuant to the Plan may be transferred.
- 8. EXERCISE OF OPTION AFTER TERMINATION OF EMPLOYMENT. If the Optionee's status as an employee or officer of (a) the Corporation or (b) a Subsidiary is terminated for any reason other than by disability (within the meaning of section 22(e)(3) of the Code) or death, the Optionee may exercise the rights which were available to the Optionee at the time of such termination only within three months from the date of termination. If such status is terminated as a result of disability, such rights may be exercised within twelve months from the date of termination. Upon the death of the Optionee, his or her personal representative shall have the right, at any time within twelve months after the date of death, to exercise in whole or in part any rights that were available to the Optionee at the time of death. Notwithstanding the foregoing, no rights under this Option may be exercised after the Expiration Date.
- 9. COMPLIANCE WITH SECURITY LAWS. It shall be a condition to the Optionee's right to purchase shares of Common Stock hereunder that the Corporation may, in its discretion, require (a) that the shares of Common Stock reserved for issue upon the exercise of this Option shall have been duly listed, upon official notice of issuance, upon any national securities exchange or automated quotation system on which the Corporation's Common Stock may then be listed or quoted, (b) that either (i) a registration statement under the Securities Act of 1933 with respect to the shares shall be in effect or (ii) in the opinion of counsel for the Company, the proposed purchase shall be exempt from

registration under that Act and the Optionee shall have made such undertakings and agreements with the Corporation as the Corporation may reasonably require, and (c) that such other steps, if any, as counsel for the Corporation shall consider necessary to comply with any law applicable to the issue of such shares by the Corporation shall have been taken by the Corporation or the Optionee or both. The certificates representing the shares purchased under this Option may contain such legends as counsel for the Corporation shall consider necessary to comply with any applicable law.

10. PAYMENT OF TAXES. The Optionee shall pay to the Corporation, or make provision satisfactory to the Corporation for payment of, any taxes required by law to be withheld with respect to the exercise of this Option. The Committee may, in its discretion, require any other Federal or state taxes imposed on the sale of the shares to be paid by the Optionee. In the Committee's discretion, such tax obligations may be paid in whole or in part in shares of Common Stock, including shares returned from the exercise of this Option, valued at their Fair Market Value on the date of delivery. The Corporation and its Subsidiaries may, to the extent permitted by law, deduct any such tax obligations from any payment of any kind otherwise due to the Optionee.

CASELLA WASTE SYSTEMS, INC.

Incentive Stock Option Agreement
Granted Under Amended and Restated 1997 Stock Incentive Plan

1. GRANT OF OPTION.

This agreement evidences the grant by Casella Waste Systems, Inc., a
Delaware corporation (the "Company"), on (the "Grant Date") to
, an employee of the Company (the "Participant"), of an option to
purchase, in whole or in part, on the terms provided herein and in the Company's
Amended and Restated 1997 Stock Incentive Plan (the "Plan"), a total of
shares of common stock, \$0.01 par value per share, of the Company
(the "Common Stock" or the "Shares") at \$ per Share. Unless earlier
terminated, this option shall expire on (the "Final Exercise
Date").

It is intended that the option evidenced by this agreement shall be an incentive stock option as defined in Section 422 of the Internal Revenue Code of 1986, as amended and any regulations promulgated thereunder (the "Code"). Except as otherwise indicated by the context, the term "Participant", as used in this option, shall be deemed to include any person who acquires the right to exercise this option validly under its terms.

VESTING SCHEDULE.

This option is immediately exercisable with respect to _____ of the original number of Shares granted on the Grant Date and shall become exercisable as to an additional ____ of Shares on each of the _____ anniversaries of the Grant Date. This option shall expire upon, and will not be exercisable after, the Final Exercise Date.

The right of exercise shall be cumulative so that to the extent the option is not exercised in any period to the maximum extent permissible it shall continue to be exercisable, in whole or in part, with respect to all Shares which are then exercisable, until the earlier of the Final Exercise Date or the termination of this option under Section 3 hereof or the Plan.

3. EXERCISE OF OPTION.

- (a) FORM OF EXERCISE. Each election to exercise this option shall be in writing, signed by the Participant, and received by the Company at its principal office, accompanied by this agreement, and payment in full in the manner provided in the Plan, including:
 - (i) in cash or by check, payable to the order of the Company;
 - (ii) by delivery of an irrevocable and unconditional undertaking by a credit-worthy broker to deliver promptly to the Company sufficient funds to pay the exercise price, or delivery by the Participant to the Company of a copy of irrevocable and unconditional instructions to a credit-worthy broker to deliver promptly to the Company cash or a check sufficient to pay the exercise price, or by delivery of shares of Common Stock owned by the Participant valued at their fair market value as determined by the Board of Directors of the Company (the "Board") in good faith (the "Fair Market Value"), which Common Stock was owned by the Participant at least six months prior to such delivery; or
 - (iii) any combination of the above permitted forms of payment.

The Participant may purchase less than the number of Shares covered hereby, provided that no partial exercise of this option may be for any fractional Share.

otherwise provided in this Section 3, this option may not be exercised unless the Participant, at the time he or she exercises this option, is, and has been at all times since the Grant Date, an employee, officer or director of, or consultant or advisor to, the Company or any parent or subsidiary of the Company as defined in Section 424(e) or (f) of the Code (an "Eligible Participant").

- (c) TERMINATION OF RELATIONSHIP WITH THE COMPANY. If the Participant ceases to be an Eligible Participant for any reason, then, except as provided in paragraphs (d) and (e) below, the right to exercise this option shall terminate 30 days after such cessation (but in no event after the Final Exercise Date), PROVIDED THAT this option shall be exercisable only to the extent that the Participant was entitled to exercise this option on the date of such cessation. Notwithstanding the foregoing, if the Participant, prior to the Final Exercise Date, violates the non-competition or confidentiality provisions set forth in Section 4 hereof, or of any other agreement, the right to exercise this option shall terminate immediately upon such violation.
- (d) EXERCISE PERIOD UPON DEATH OR DISABILITY. If the Participant dies or becomes disabled (within the meaning of Section 22(e)(3) of the Code) prior to the Final Exercise Date while he or she is an Eligible Participant and the Company has not terminated such relationship for "cause" as specified in paragraph (e) below, this option shall be exercisable, within 90 days following the date of death or disability of the Participant, PROVIDED THAT this option shall be exercisable only to the extent that this option was exercisable by the Participant on the date of his or her death or disability, and further provided that this option shall not be exercisable after the Final Exercise Date.
- (e) DISCHARGE FOR CAUSE. If the Participant, prior to the Final Exercise Date, is discharged by the Company for "cause" (as defined below), the right to exercise this option shall terminate immediately upon the effective date of such discharge. "Cause" shall mean willful misconduct by the Participant or willful failure by the Participant to perform his or her responsibilities to the Company (including, without limitation, breach by the Participant of Section 4 hereof, or of any provision of any employment, consulting or other similar agreement), as determined by the Company, which determination shall be conclusive. The Participant shall be considered to have been discharged for "Cause" if the Company determines, within 30 days after the Participant's resignation, that discharge for cause was warranted.

4. NON-COMPETITION.

- (a) The Participant agrees that, during the period that the Participant is an employee of the Company and for a period of one year following the termination thereof (the "Term"), he will not directly or indirectly:
 - (i) as an individual proprietor, partner, stockholder, officer, employee, director, joint venturer, investor, lender, consultant, or in any other capacity whatsoever (other than as the holder of not more than one percent of the combined voting power of the outstanding stock of a publicly held company), market, sell or render (or assist any other person in marketing, selling or rendering) any solid or liquid waste collection, disposal, transfer or recycling services located within a 50-mile radius of any operating division of the Company then in existence; or
 - (ii) solicit, divert or take away, or attempt to divert or to take away, the solid or liquid waste collection, disposal, transfer or recycling business or patronage of any of the clients, customers or accounts, or prospective clients, customers or accounts, of the Company located within a 50-mile radius of any operating division of the Company then in existence; or

(iii) recruit, solicit or induce, or attempt to induce, any employee of the Company to terminate his or her employment with, or otherwise cease his or her relationship with, the Company.

For purposes of this Section 4, "Company" means Casella Waste Systems, Inc., together with its subsidiaries and other affiliates.

WITHHOLDING.

No Shares will be issued pursuant to the exercise of this option unless and until the Participant pays to the Company, or makes provision satisfactory to the Company for payment of, any federal, state or local withholding taxes required by law to be withheld in respect of this option. Such withholding taxes may be satisfied, at the discretion of the Board, by the withholding of Shares of Common Stock of the Company.

NONTRANSFERABILITY OF OPTION.

This option may not be sold, assigned, transferred, pledged or otherwise encumbered by the Participant, either voluntarily or by operation of law, except by will or the laws of descent and distribution, and, during the lifetime of the Participant, this option shall be exercisable only by the Participant.

DISQUALIFYING DISPOSITION.

If the Participant disposes of Shares acquired upon exercise of this option within two years from the date of grant of the option or one year after such Shares were acquired pursuant to exercise of this option, the Participant shall notify the Company in writing of such disposition.

8. PROVISIONS OF THE PLAN.

This option is subject to the provisions of the Plan, a copy of which is furnished to the Participant with this option.

IN WITNESS WHEREOF, the Company has caused this option to be executed under its corporate seal by its duly authorized officer. This option shall take effect as a sealed instrument.

Dated as of	By:
	John W. Casella Chief Executive Officer

PARTICIPANT'S ACCEPTANCE

The undersigned hereby accepts the foregoing option and agrees to the terms and conditions thereof. The undersigned hereby acknowledges receipt of a copy of the Company's Amended and Restated 1997 Stock Incentive Plan.

PARTICIPANT	:	
Address:		
-		

Casella Waste Systems, Inc.

CASELLA WASTE SYSTEMS, INC.

Nonqualified Stock Option Agreement

Granted Under Amended and Restated 1997 Stock Incentive Plan

1. GRANT OF OPTION.

This agreement evidences the grant by Casella Waste Systems, Inc., a
Delaware corporation (the "Company"), on (the "Grant Date") to
, a consultant of the Company (the "Participant"), of an option to
purchase, in whole or in part, on the terms provided herein and in the Company's
Amended and Restated 1997 Stock Incentive Plan (the "Plan"), a total of
shares of common stock, \$0.01 par value per share, of the Company
(the "Common Stock" or the "Shares") at \$ per Share. Unless earlier
exercised in full, or terminated only pursuant to paragraphs 3(b), (c) or (d)
below, this option shall expire on (the "Final Exercise Date").

It is intended that the options evidenced by this agreement shall be Non-Statutory Stock Options. Except as otherwise indicated by the context, the term "Participant", as used in this option, shall be deemed to include any person who acquires the right to exercise this option validly under its terms.

VESTING SCHEDULE.

This option is exercisable with respect to ______ of the original number of Shares granted on each of the _____ anniversary of the Grant Date. This option shall expire upon, and will not be exercisable after, the Final Exercise Date.

The right of exercise shall be cumulative so that to the extent the option is not exercised in any period to the maximum extent permissible it shall continue to be exercisable, in whole or in part, with respect to all Shares which are then exercisable, until the earlier of the Final Exercise Date or the termination of this option under Section 3 hereof or the Plan.

3. EXERCISE OF OPTION.

- (a) FORM OF EXERCISE. Each election to exercise this option shall be in writing, signed by the Participant, and received by the Company at its principal office, accompanied by this agreement, and payment in full in the manner provided in the Plan, including:
 - (i) in cash or by check, payable to the order of the Company;
 - (ii) by delivery of an irrevocable and unconditional undertaking by a credit-worthy broker to deliver promptly to the Company sufficient funds to pay the exercise price, or delivery by the Participant to the Company of a copy of irrevocable and unconditional instructions to a credit-worthy broker to deliver promptly to the Company cash or a check sufficient to pay the exercise price, or by delivery of shares of Common Stock owned by the Participant valued at their fair market value as determined by the Board of Directors of the Company (the "Board") in good faith (the "Fair Market Value"), which Common Stock was owned by the Participant at least six months prior to such delivery; or
 - (iii) any combination of the above permitted forms of payment.

The Participant may purchase less than the number of Shares covered hereby, provided that no partial exercise of this option may be for any fractional Share.

(b) CONTINUOUS RELATIONSHIP WITH THE COMPANY REQUIRED. Except as otherwise provided in this Section 3, this option may not be exercised unless the Participant, at the time he or she exercises this option, is, and has been at all times since the Grant Date, an employee, officer or director of, or consultant or advisor to, the Company or any parent or subsidiary of the Company as defined

in Section 424(e) or (f) of the Internal Revenue Code (an "Eligible Participant").

- (c) TERMINATION OF RELATIONSHIP WITH THE COMPANY. If the Participant ceases to be an Eligible Participant for any reason, then, except as provided in paragraph (d) below, the right to exercise this option shall terminate 30 days after such cessation (but in no event after the Final Exercise Date), PROVIDED THAT this option shall be exercisable only to the extent that the Participant was entitled to exercise this option on the date of such cessation. Notwithstanding the foregoing, if the Participant, prior to the Final Exercise Date, violates the non-competition or confidentiality provisions of any agreement, the right to exercise this option shall terminate immediately upon such violation.
- (d) EXERCISE PERIOD UPON DEATH OR DISABILITY. If the Participant dies or becomes disabled (within the meaning of Section 22(e)(3) of the Code) prior to the Final Exercise Date while he or she is an Eligible Participant, this option shall be exercisable, within 90 days following the date of death or disability of the Participant, PROVIDED THAT this option shall be exercisable only to the extent that this option was exercisable by the Participant on the date of his or her death or disability, and further provided that this option shall not be exercisable after the Final Exercise Date.
- (e) DISCHARGE FOR CAUSE. If the Participant, prior to the Final Exercise Date, is discharged by the Company for "cause" (as defined below), the right to exercise this option shall terminate immediately upon the effective date of such discharge. "Cause" shall mean willful misconduct by the Participant or willful failure by the Participant to perform his or her responsibilities to the Company (including, without limitation, any provision of any employment, consulting or other similar agreement), as determined by the Company, which determination shall be conclusive. The Participant shall be considered to have been discharged for "Cause" if the Company determines, within 30 days after the Participant's resignation, that discharge for cause was warranted.

4. NONTRANSFERABILITY OF OPTION.

This option may not be sold, assigned, transferred, pledged or otherwise encumbered by the Participant, either voluntarily or by operation of law, except by will or the laws of descent and distribution, and, during the lifetime of the Participant, this option shall be exercisable only by the Participant.

5. PROVISIONS OF THE PLAN.

This option is subject to the provisions of the Plan, a copy of which is furnished to the Participant with this option.

IN WITNESS WHEREOF, the Company has caused this option to be executed under its corporate seal by its duly authorized officer. This option shall take effect as a sealed instrument.

Cui	sella Waste Systems, Inc.
Dated as of By	·:
	John W. Casella Chief Executive Officer

PARTICIPANT'S ACCEPTANCE

The undersigned hereby accepts the foregoing option and agrees to the terms and conditions thereof. The undersigned hereby acknowledges receipt of a copy of the Company's Amended and Restated 1997 Stock Incentive Plan.

PARTICIPA	NT:	
Address:		