



Casella Waste Systems, Inc. Announces Second Quarter 2021 Results; And Raises Fiscal Year 2021 Guidance

July 29, 2021

- **Second quarter financial results exceeded expectations, with solid operating execution, cost efficiencies and strong free cash flow growth.**
- **The Company raised its revenue, net income, Adjusted EBITDA, net cash provided by operating activities, and Adjusted Free Cash Flow guidance ranges for the fiscal year ending December 31, 2021 ("fiscal year 2021").**

RUTLAND, Vt., July 29, 2021 (GLOBE NEWSWIRE) -- Casella Waste Systems, Inc. (NASDAQ: CWST), a regional solid waste, recycling and resource management services company, today reported its financial results for the three and six month periods ended June 30, 2021.

Highlights for the Three Months and Year-to-Date Ended June 30, 2021:

- **Revenues were \$215.9 million for the quarter, up \$27.1 million, or up 14.4%, from the same period in 2020.**
- **Overall solid waste pricing for the quarter was up 4.0%, driven by collection pricing, up 4.2%, and landfill pricing, up 4.3%, from the same period in 2020.**
- **Net income was \$11.8 million for the quarter, down \$(0.3) million, or down (2.7)%, from the same period in 2020. Provision for income taxes was \$5.4 million for the quarter, up \$5.1 million from the same period in 2020.**
- **Adjusted EBITDA, a non-GAAP measure, was \$52.1 million for the quarter, up \$8.1 million, or up 18.5%, from the same period in 2020.**
- **Net income as a percentage of revenues was 5.5% for the quarter, down (96) basis points from the same period in 2020. Adjusted EBITDA as a percentage of revenues, a non-GAAP measure, was 24.1% for the quarter, up 84 basis points from the same period in 2020.**
- **Net cash provided by operating activities was \$79.0 million for the year-to-date period, up \$16.5 million, or up 26.4%, from the same period in 2020.**
- **Adjusted Free Cash Flow, a non-GAAP measure, was \$39.8 million for the year-to-date period, up \$12.3 million, or up 44.8%, from the same period in 2020.**
- **The Company purchased Willimantic Waste Paper Co., Inc. ("Willimantic"), an integrated solid waste provider, on July 26, 2021. Willimantic has annualized revenues of approximately \$62 million.**

"We had another strong operational quarter, as we continued to execute well against our long-term strategic plan," said John W. Casella, Chairman and CEO of Casella Waste Systems, Inc. "As a result, we increased Adjusted EBITDA by 18.5% and Adjusted EBITDA margins by 84 basis points year-over-year in the quarter and we increased year-to-date Adjusted Free Cash Flow by 44.8% year-over-year."

"Our team did a great job controlling costs while volumes and services continued to ramp back online during the quarter as commercial customers added services, construction activity increased, and overall economic activity rebounded across our markets," Casella said. "Given these positive economic trends, solid waste volumes were up 7.1% year-over-year, while we advanced solid waste pricing by 4.0% with strength in both the collection and disposal lines-of-business. We expect volumes to continue to rebound through the remainder of the year, with year-over-year gains moderating through the remainder of the year."

"Earlier this week we completed the acquisition of Willimantic, an integrated solid waste collection, transfer, and recycling business with operations in eastern Connecticut," Casella said. "This acquisition expands our operating footprint and provides an exciting new platform for future growth. With the acquisition of Willimantic, we have completed 5 acquisitions year-to-date with approximately \$67 million of annualized revenues. Our acquisition and development pipeline remains robust, and we believe that there is substantial opportunity to drive additional cash flow growth with opportunistic acquisitions."

For the quarter, revenues were \$215.9 million, up \$27.1 million, or up 14.4%, from the same period in 2020, with revenue growth mainly driven by: positive collection and disposal pricing; higher solid waste volumes; the roll-over impact from acquisitions; higher recycling commodity prices; higher resource solutions processing volumes; and higher resource solutions non-processing revenues; partially offset by lower fuel surcharge and other fees mainly driven by higher commodity prices resulting in a lower Sustainability Recycling Adjustment (SRA) fee.

Net income was \$11.8 million for the quarter, or \$0.23 per diluted common share, down \$(0.3) million, or down (2.7)%, as compared to net income of \$12.1 million, or \$0.25 per diluted common share, for the same period in 2020. The quarter included \$1.6 million of expense from acquisition activities and \$0.2 million of legal and other expenses associated with the closure of our landfill in Southbridge, Massachusetts ("Southbridge Landfill"). The same quarter last year included \$0.4 million of expense from acquisition activities and \$0.6 million of legal and other costs associated with the Southbridge Landfill closure.

Given the reversal of the tax valuation allowance in 2020, we expect an income statement tax provision at a rate of approximately 32% in fiscal year 2021. The income tax provision was \$5.4 million in the quarter, up \$5.1 million from the same period in 2020.

Adjusted Net Income, a non-GAAP measure, was \$13.0 million for the quarter, or \$0.25 Adjusted Diluted Earnings Per Common Share, a non-GAAP measure, up \$0.2 million, or up 1.9%, as compared to Adjusted Net Income of \$12.8 million, or \$0.26 Adjusted Diluted Earnings Per Common Share, for the same period in 2020.

Operating income was \$21.9 million for the quarter, up \$4.5 million, or up 25.8% from the same period in 2020. Adjusted Operating Income, a non-GAAP measure, was \$23.8 million for the quarter, up \$5.4 million, or up 29.5% from the same period in 2020. Adjusted EBITDA was \$52.1 million for the quarter, up \$8.1 million, or up 18.5%, from the same period in 2020.

For the year-to-date period, revenues were \$405.4 million, up \$33.7 million, or up 9.1%, from the same period in 2020. Net income was \$16.1 million, or \$0.31 per diluted common share, for the year-to-date period, as compared to net income of \$13.1 million, or \$0.27 per diluted common share, for the same period in 2020. Adjusted Net Income was \$17.8 million, or \$0.35 Adjusted Diluted Earnings Per Common Share, for the year-to-date period, as compared to Adjusted Net Income of \$14.9 million, or \$0.31 Adjusted Diluted Earnings Per Common Share, for the same period in 2020.

Operating income was \$34.0 million for the year-to-date period, up \$9.5 million from the same period in 2020. Adjusted Operating Income was \$36.4 million for the year-to-date period, up \$9.4 million from the same period in 2020. Adjusted EBITDA was \$90.9 million for the year-to-date period, up \$13.4 million from the same period in 2020.

Net cash provided by operating activities was \$79.0 million for the year-to-date period, as compared to \$62.5 million for the same period in 2020. Adjusted Free Cash Flow was \$39.8 million for the year-to-date period, as compared to \$27.5 million for the same period in 2020. Adjusted Free Cash Flow for the year-to-date period included the following adjustments: \$2.5 million of landfill closure, site improvement and remediation expenditures associated with the remediation project at our Potsdam, New York scrap yard ("Potsdam") and the Southbridge Landfill closure; \$1.0 million of cash outlays related to acquisition activities; \$6.4 million of capital expenditures associated with the expansion at our landfill in Coventry, Vermont ("Waste USA Landfill"); and \$6.5 million of non-recurring capital expenditures primarily related to acquisitions.

Fiscal Year 2021 Outlook

"Given our solid execution year-to-date, the expected contribution of acquisitions already completed this year and our increased visibility of economic trends, we are updating our fiscal year 2021 guidance ranges that were first announced in mid-February," Casella said. "These guidance ranges assume a stable economic environment continuing through the remainder of the year with only a modest further rebound in solid waste volumes."

The Company raised guidance for the second time in fiscal year 2021 by estimating results (including Willimantic) in the following ranges (as compared to the fiscal year 2021 guidance ranges as updated on April 29, 2021):

- Revenues between \$850 million and \$860 million (as compared to \$815 million to \$830 million);
- Net income between \$35 million and \$39 million (as compared to \$33 million to \$37 million);
- Adjusted EBITDA between \$195 million and \$199 million (as compared to \$185 million and \$189 million);
- Net cash provided by operating activities between \$158 million and \$162 million (as compared to \$150 million and \$154 million); and
- Adjusted Free Cash Flow between \$79 million and \$83 million (as compared to \$76 million and \$80 million).

Adjusted EBITDA and Adjusted Free Cash Flow related to fiscal year 2021 are described in the Reconciliation of Fiscal Year 2021 Outlook Non-GAAP Measures section of this press release. Net income and Net cash provided by operating activities are provided as the most directly comparable GAAP measures to Adjusted EBITDA and Adjusted Free Cash Flow, respectively, however these forward-looking estimates for fiscal year 2021 do not contemplate any unanticipated or non-recurring impacts.

Conference call to discuss quarter

The Company will host a conference call to discuss these results on Friday, July 30, 2021 at 10:00 a.m. Eastern Time. Individuals interested in participating in the call should dial (877) 838-4153 or for international participants (720) 545-0037 at least 10 minutes before start time. The Conference ID is 778 2866 for the call and the replay.

The call will also be webcast; to listen, participants should visit the company's website at <http://ir.casella.com> and follow the appropriate link to the webcast. A replay of the call will be available on the Company's website, or by calling (855) 859-2056 or (404) 537-3406 (Conference ID 778 2866).

About Casella Waste Systems, Inc.

Casella Waste Systems, Inc., headquartered in Rutland, Vermont, provides resource management expertise and services to residential, commercial, municipal and industrial customers, primarily in the areas of solid waste collection and disposal, transfer, recycling and organics services in the northeastern United States. For further information, investors contact Ned Coletta, Chief Financial Officer at (802) 772-2239; media contact Joseph Fusco, Vice President at (802) 772-2247; or visit the Company's website at <http://www.casella.com>.

Safe Harbor Statement

Certain matters discussed in this press release, including, but not limited to, the statements regarding our intentions, beliefs or current expectations concerning, among other things, our financial performance; financial condition; operations and services; prospects; growth; strategies; anticipated impacts from future or completed acquisitions; and guidance for fiscal year 2021, are "forward-looking statements" intended to qualify for the safe harbors from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements can generally be identified as such by the context of the statements, including words such as "believe," "expect," "anticipate," "plan," "may," "would," "intend," "estimate," "will," "guidance" and other similar expressions, whether in the negative or affirmative. These forward-looking statements are based on current expectations, estimates, forecasts and projections about the industry and markets in which the Company operates and management's beliefs and assumptions. The

Company cannot guarantee that it actually will achieve the financial results, plans, intentions, expectations or guidance disclosed in the forward-looking statements made. Such forward-looking statements, and all phases of the Company's operations, involve a number of risks and uncertainties, any one or more of which could cause actual results to differ materially from those described in its forward-looking statements.

Such risks and uncertainties include or relate to, among other things, the following: it is challenging to predict the duration and scope of the COVID-19 pandemic and its negative effect on the economy, our operations and financial results; the capping and closure of the Southbridge Landfill and the lawsuit relating to the North Country Landfill could result in material unexpected costs; adverse weather conditions may negatively impact the Company's revenues and its operating margin; the Company may be unable to increase volumes at its landfills or improve its route profitability; the Company may be unable to reduce costs or increase pricing or volumes sufficiently to achieve estimated Adjusted EBITDA and other targets; landfill operations and permit status may be affected by factors outside the Company's control; the Company may be required to incur capital expenditures in excess of its estimates; the Company's insurance coverage and self-insurance reserves may be inadequate to cover all of its significant risk exposures; fluctuations in energy pricing or the commodity pricing of its recyclables may make it more difficult for the Company to predict its results of operations or meet its estimates; the Company may be unable to achieve its acquisition or development targets on favorable pricing or at all; the Company may not be able to successfully integrate acquired businesses; and the Company may incur environmental charges or asset impairments in the future.

There are a number of other important risks and uncertainties that could cause the Company's actual results to differ materially from those indicated by such forward-looking statements. These additional risks and uncertainties include, without limitation, those detailed in Item 1A, "Risk Factors" in the Company's most recently filed Form 10-K and in other filings that the Company may make with the Securities and Exchange Commission in the future.

The Company undertakes no obligation to update publicly any forward-looking statements whether as a result of new information, future events or otherwise, except as required by law.

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CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(In thousands, except for per share data)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|------------------|------------------------------|------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Revenues | \$ 215,875 | \$ 188,767 | \$ 405,406 | \$ 371,676 |
| Operating expenses: | | | | |
| Cost of operations | 138,553 | 123,462 | 265,691 | 251,980 |
| General and administration | 29,212 | 24,874 | 56,343 | 49,226 |
| Depreciation and amortization | 24,337 | 22,076 | 47,019 | 43,482 |
| Expense from acquisition activities | 1,632 | 352 | 2,046 | 1,360 |
| Southbridge Landfill closure charge | 195 | 559 | 352 | 1,172 |
| | <u>193,929</u> | <u>171,323</u> | <u>371,451</u> | <u>347,220</u> |
| Operating income | <u>21,946</u> | <u>17,444</u> | <u>33,955</u> | <u>24,456</u> |
| Other expense (income): | | | | |
| Interest expense, net | 5,230 | 5,466 | 10,634 | 11,367 |
| Other income | (510) | (492) | (648) | (449) |
| Other expense, net | <u>4,720</u> | <u>4,974</u> | <u>9,986</u> | <u>10,918</u> |
| Income before income taxes | 17,226 | 12,470 | 23,969 | 13,538 |
| Provision for income taxes | 5,443 | 357 | 7,875 | 466 |
| Net income | <u>\$ 11,783</u> | <u>\$ 12,113</u> | <u>\$ 16,094</u> | <u>\$ 13,072</u> |
| Basic weighted average common shares outstanding | <u>51,366</u> | <u>48,348</u> | <u>51,273</u> | <u>48,176</u> |
| Basic earnings per common share | <u>\$ 0.23</u> | <u>\$ 0.25</u> | <u>\$ 0.31</u> | <u>\$ 0.27</u> |
| Diluted weighted average common shares outstanding | <u>51,546</u> | <u>48,563</u> | <u>51,466</u> | <u>48,411</u> |
| Diluted earnings per common share | <u>\$ 0.23</u> | <u>\$ 0.25</u> | <u>\$ 0.31</u> | <u>\$ 0.27</u> |

CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands)

| | <u>June 30,</u> <u>2021</u> | <u>December 31,</u> <u>2020</u> |
|---|--------------------------------|------------------------------------|
| | (Unaudited) | |
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 167,177 | \$ 154,342 |
| Accounts receivable, net of allowance for credit losses | 78,928 | 74,198 |
| Other current assets | 23,150 | 18,714 |
| Total current assets | 269,255 | 247,254 |
| Property, plant and equipment, net of accumulated depreciation and amortization | 532,824 | 510,512 |
| Operating lease right-of-use assets | 90,707 | 95,310 |
| Goodwill | 196,686 | 194,901 |
| Intangible assets, net of accumulated amortization | 55,927 | 58,324 |
| Restricted assets | 1,953 | 1,848 |
| Cost method investments | 11,264 | 11,264 |
| Deferred income taxes | 53,086 | 61,163 |
| Other non-current assets | 16,131 | 13,322 |
| Total assets | <u>\$ 1,227,833</u> | <u>\$ 1,193,898</u> |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Current maturities of debt | \$ 14,716 | \$ 9,240 |
| Current operating lease liabilities | 7,207 | 8,547 |
| Accounts payable | 60,064 | 49,198 |
| Other accrued liabilities | 65,571 | 64,223 |
| Total current liabilities | 147,558 | 131,208 |
| Debt, less current portion | 526,830 | 530,411 |
| Operating lease liabilities, less current portion | 59,536 | 60,979 |
| Other long-term liabilities | 105,417 | 109,158 |
| Total stockholders' equity | 388,492 | 362,142 |
| Total liabilities and stockholders' equity | <u>\$ 1,227,833</u> | <u>\$ 1,193,898</u> |

CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)
(In thousands)

| | <u>Six Months Ended</u> <u>June 30,</u> | |
|--|--|---------------|
| | <u>2021</u> | <u>2020</u> |
| Cash Flows from Operating Activities: | | |
| Net income | \$ 16,094 | \$ 13,072 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 47,019 | 43,482 |
| Depletion of landfill operating lease obligations | 3,581 | 3,468 |
| Interest accretion on landfill and environmental remediation liabilities | 3,962 | 3,542 |
| Amortization of debt issuance costs | 1,144 | 1,054 |
| Stock-based compensation | 6,057 | 3,380 |
| Operating lease right-of-use assets expense | 2,826 | 4,588 |
| (Gain) loss on sale of property and equipment | (92) | 131 |
| Southbridge Landfill non-cash closure charge | (16) | 41 |
| Non-cash expense from acquisition activities | 1,022 | 575 |
| Deferred income taxes | 7,041 | 1,256 |
| Changes in assets and liabilities, net of effects of acquisitions and divestitures | (9,625) | (12,096) |
| Net cash provided by operating activities | <u>79,013</u> | <u>62,493</u> |

| | | | |
|--|----|-------------------|-----------------|
| Cash Flows from Investing Activities: | | | |
| Acquisitions, net of cash acquired | | (5,481) | (20,091) |
| Additions to property, plant and equipment | | (56,069) | (51,570) |
| Proceeds from sale of property and equipment | | 403 | 200 |
| Net cash used in investing activities | | <u>(61,147)</u> | <u>(71,461)</u> |
| Cash Flows from Financing Activities: | | | |
| Proceeds from debt borrowings | | 500 | 91,200 |
| Principal payments on debt | | (5,643) | (82,719) |
| Payments of debt issuance costs | | — | (11) |
| Proceeds from the exercise of share based awards | | 112 | 100 |
| Net cash (used in) provided by financing activities | | <u>(5,031)</u> | <u>8,570</u> |
| Net increase (decrease) in cash and cash equivalents | | 12,835 | (398) |
| Cash and cash equivalents, beginning of period | | 154,342 | 3,471 |
| Cash and cash equivalents, end of period | | <u>\$ 167,177</u> | <u>\$ 3,073</u> |
| Supplemental Disclosure of Cash Flow Information: | | | |
| Cash interest payments | \$ | 9,701 | \$ 10,733 |
| Cash income tax payments | \$ | 411 | \$ 187 |
| Non-current assets obtained through long-term financing obligations | \$ | 5,894 | \$ 11,859 |
| Right-of-use assets obtained in exchange for operating lease obligations | \$ | 1,251 | \$ 3,142 |

CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
RECONCILIATION OF CERTAIN NON-GAAP MEASURES
(Unaudited)
(In thousands)

Non-GAAP Performance Measures

In addition to disclosing financial results prepared in accordance with generally accepted accounting principles in the United States ("GAAP"), the Company also presents non-GAAP performance measures such as Adjusted EBITDA, Adjusted EBITDA as a percentage of revenues, Adjusted Operating Income, Adjusted Operating Income as a percentage of revenues, Adjusted Net Income and Adjusted Diluted Earnings Per Common Share that provide an understanding of operational performance because it considers them important supplemental measures of the Company's performance that are frequently used by securities analysts, investors and other interested parties in the evaluation of the Company's results. The Company also believes that identifying the impact of certain items as adjustments provides more transparency and comparability across periods. Management uses these non-GAAP performance measures to further understand its "core operating performance" and believes its "core operating performance" is helpful in understanding its ongoing performance in the ordinary course of operations. The Company believes that providing such non-GAAP performance measures to investors, in addition to corresponding income statement measures, affords investors the benefit of viewing the Company's performance using the same financial metrics that the management team uses in making many key decisions and understanding how the core business and its results of operations has performed. The tables below set forth such performance measures on an adjusted basis to exclude such items:

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------------------|------------------|------------------|
| | June 30, | | June 30, | |
| | 2021 | 2020 | 2021 | 2020 |
| Net income | \$ 11,783 | \$ 12,113 | \$ 16,094 | \$ 13,072 |
| Net income as a percentage of revenues | 5.5 % | 6.4 % | 4.0 % | 3.5 % |
| Provision for income taxes | 5,443 | 357 | 7,875 | 466 |
| Other income | (510) | (492) | (648) | (449) |
| Interest expense, net | 5,230 | 5,466 | 10,634 | 11,367 |
| Expense from acquisition activities (i) | 1,632 | 352 | 2,046 | 1,360 |
| Southbridge Landfill closure charge (ii) | 195 | 559 | 352 | 1,172 |
| Depreciation and amortization | 24,337 | 22,076 | 47,019 | 43,482 |
| Depletion of landfill operating lease obligations | 1,977 | 1,795 | 3,581 | 3,468 |
| Interest accretion on landfill and environmental remediation liabilities | 2,005 | 1,748 | 3,962 | 3,542 |
| Adjusted EBITDA | \$ 52,092 | \$ 43,974 | \$ 90,915 | \$ 77,480 |
| Adjusted EBITDA as a percentage of revenues | 24.1 % | 23.3 % | 22.4 % | 20.8 % |
| Depreciation and amortization | (24,337) | (22,076) | (47,019) | (43,482) |
| Depletion of landfill operating lease obligations | (1,977) | (1,795) | (3,581) | (3,468) |
| Interest accretion on landfill and environmental remediation liabilities | (2,005) | (1,748) | (3,962) | (3,542) |
| Adjusted Operating Income | \$ 23,773 | \$ 18,355 | \$ 36,353 | \$ 26,988 |
| Adjusted Operating Income as a percentage of revenues | 11.0 % | 9.7 % | 9.0 % | 7.3 % |

| Three Months Ended | Six Months Ended |
|--------------------|------------------|
| June 30, | June 30, |

| | 2021 | 2020 | 2021 | 2020 |
|---|------------------|------------------|------------------|------------------|
| Net income | \$ 11,783 | \$ 12,113 | \$ 16,094 | \$ 13,072 |
| Expense from acquisition activities (i) | 1,632 | 352 | 2,046 | 1,360 |
| Southbridge Landfill closure charge (ii) | 195 | 559 | 352 | 1,172 |
| Tax effect (iii) | (597) | (248) | (728) | (690) |
| Adjusted Net Income | \$ 13,013 | \$ 12,776 | \$ 17,764 | \$ 14,914 |
| Diluted weighted average common shares outstanding | 51,546 | 48,563 | 51,466 | 48,411 |
| Diluted earnings per common share | \$ 0.23 | \$ 0.25 | \$ 0.31 | \$ 0.27 |
| Expense from acquisition activities (i) | 0.03 | 0.01 | 0.04 | 0.03 |
| Southbridge Landfill closure charge (ii) | — | 0.01 | 0.01 | 0.02 |
| Tax effect (iii) | (0.01) | (0.01) | (0.01) | (0.01) |
| Adjusted Diluted Earnings Per Common Share | \$ 0.25 | \$ 0.26 | \$ 0.35 | \$ 0.31 |

(i) *Expense from acquisition activities* are primarily legal, consulting or other similar costs incurred during the period related to acquisition diligence, acquisition integration or select development projects as part of the Company's strategic growth initiative.

(ii) *Southbridge Landfill closure charge* are expenses related to the unplanned early closure of the Southbridge Landfill along with associated legal activities. The Company initiated the unplanned, premature closure of the Southbridge Landfill in the fiscal year ended December 31, 2017 due to the significant capital investment required to obtain expansion permits and for future development coupled with an uncertain regulatory environment. The unplanned closure of the Southbridge Landfill reduced the economic useful life of the assets from prior estimates by approximately ten years. The Company expects to incur certain costs through completion of the closure process.

(iii) *Tax effect* of the adjustments is an aggregate of the current and deferred tax impact of each adjustment, including the impact to the effective tax rate, current provision and deferred provision. The computation considers all relevant impacts of the adjustments, including available net operating loss carryforwards and the impact on the remaining valuation allowance.

Non-GAAP Liquidity Measures

In addition to disclosing financial results prepared in accordance with GAAP, the Company also presents non-GAAP liquidity measures such as Adjusted Free Cash Flow, Bank Consolidated EBITDA, Consolidated Funded Debt, Net and Consolidated Net Leverage Ratio that provide an understanding of the Company's liquidity because it considers them important supplemental measures of its liquidity that are frequently used by securities analysts, investors and other interested parties in the evaluation of the Company's cash flow generation from its core operations that are then available to be deployed for strategic acquisitions, growth investments, development projects, unusual landfill closures, site improvement and remediation, and strengthening the Company's balance sheet through paying down debt. The Company also believes that identifying the impact of certain items as adjustments provides more transparency and comparability across periods. Management uses non-GAAP liquidity measures to understand the Company's cash flow provided by operating activities after certain expenditures along with its consolidated net leverage and believes that these measures demonstrate the Company's ability to execute on its strategic initiatives. The Company believes that providing such non-GAAP liquidity measures to investors, in addition to corresponding cash flow statement measures, affords investors the benefit of viewing the Company's liquidity using the same financial metrics that the management team uses in making many key decisions and understanding how the core business and cash flow generation has performed. The tables below, in some instances on an adjusted basis to exclude certain items, set forth such liquidity measures:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|------------------|------------------------------|------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Net cash provided by operating activities | \$ 46,866 | \$ 47,702 | \$ 79,013 | \$ 62,493 |
| Capital expenditures | (29,237) | (31,719) | (56,069) | (51,570) |
| Proceeds from sale of property and equipment | 280 | 149 | 403 | 200 |
| Southbridge Landfill closure and Potsdam environmental remediation (i) | 2,143 | 1,300 | 2,534 | 2,758 |
| Cash outlays from acquisition activities (ii) | 756 | 308 | 1,024 | 785 |
| Post acquisition and development project capital expenditures (iii) | 2,696 | 3,415 | 6,467 | 9,275 |
| Waste USA Landfill phase VI capital expenditures (iv) | 5,339 | 2,311 | 6,439 | 3,546 |
| Adjusted Free Cash Flow | \$ 28,843 | \$ 23,466 | \$ 39,811 | \$ 27,487 |

(i) *Southbridge Landfill closure and Potsdam environmental remediation* are cash outlays associated with the unplanned closure of the Southbridge Landfill and the Company's portion of costs associated with environmental remediation at Potsdam, which are added back when calculating Adjusted Free Cash Flow due to their non-recurring nature and the significance of the related cash flows. The Company initiated the unplanned closure of the Southbridge Landfill in the fiscal year ended December 31, 2017 and expects to incur cash outlays through completion of the closure and environmental remediation process. The Potsdam site was deemed a Superfund site in 2000 and is not associated with current operations.

(ii) *Cash outlays from acquisition activities* are cash outlays for transaction and integration costs relating to specific acquisition transactions and include legal, environmental, valuation and consulting as well as asset, workforce and system integration costs as part of the Company's strategic growth initiative.

(iii) *Post acquisition and development project capital expenditures* are (x) acquisition related capital expenditures that are necessary to optimize

strategic synergies associated with integrating newly acquired operations as contemplated by the discounted cash flow return analysis conducted by management as part of the acquisition investment decision; and (y) non-routine development investments that are expected to provide long-term returns. Acquisition related capital expenditures include the following costs required to achieve initial operating synergies: trucks, equipment and machinery; and facilities, land, IT infrastructure or related upgrades to integrate operations.

(iv) *Waste USA Landfill phase VI capital expenditures* are capital expenditures related to Waste USA Landfill phase VI construction and development that are added back when calculating Adjusted Free Cash Flow due to the specific nature of this investment in the development of long-term infrastructure which is different from landfill construction investments in the normal course of operations. This investment at the Waste USA Landfill is unique because the Company is investing in long-term infrastructure over an estimated four year period that will not yield a positive economic benefit until 2023 and extending over approximately 20 years.

Following is the Consolidated Net Leverage Ratio and the reconciliations of Consolidated Funded Debt, Net from debt and Bank Consolidated EBITDA from Net cash provided by operating activities:

| | <u>Twelve Months Ended June 30, 2021</u> | <u>Covenant Requirement at June 30, 2021</u> |
|--|--|--|
| Consolidated Net Leverage Ratio (i) | 2.54 | 4.00 |

(i) Our credit agreement requires us to maintain a maximum consolidated net leverage ratio, to be measured at the end of each fiscal quarter ("Consolidated Net Leverage Ratio"). The Consolidated Net Leverage Ratio is calculated as consolidated debt, net of unencumbered cash and cash equivalents in excess of \$2,000 and up to \$50,000 ("Consolidated Funded Debt, Net", calculated at \$499,171 as of June 30, 2021, or \$549,171 of consolidated debt, less \$50,000 of cash and cash equivalents in excess of \$2,000 and up to \$50,000 as of June 30, 2021), divided by consolidated EBITDA as defined by our credit agreement ("Bank Consolidated EBITDA"). Bank Consolidated EBITDA is based on operating results for the twelve months preceding the measurement date of June 30, 2021. A reconciliation of Bank Consolidated EBITDA from Net cash provided by operating activities is as follows:

| | <u>Twelve Months Ended June 30, 2021</u> | |
|--|--|----------------|
| Net cash provided by operating activities | \$ | 156,442 |
| Changes in assets and liabilities, net of effects of acquisitions and divestitures | | 22,695 |
| Loss on sale of property and equipment | | (713) |
| Non-cash expense from acquisition activities | | (1,001) |
| Southbridge Landfill non-cash closure charge | | (206) |
| Operating lease right-of-use assets expense | | (6,714) |
| Stock-based compensation | | (10,896) |
| Interest expense, less amortization of debt issuance costs | | 19,413 |
| Provision for income taxes, net of deferred income taxes | | 1,107 |
| Adjustments as allowed by the credit agreement | | 16,396 |
| Bank Consolidated EBITDA | \$ | 196,523 |

Non-GAAP financial measures are not in accordance with or an alternative for GAAP. Adjusted EBITDA, Adjusted EBITDA as a percentage of revenues, Adjusted Operating Income, Adjusted Operating Income as a percentage of revenues, Adjusted Net Income, Adjusted Diluted Earnings Per Common Share, Adjusted Free Cash Flow, Bank Consolidated EBITDA, Consolidated Funded Debt, Net and Consolidated Net Leverage Ratio should not be considered in isolation from or as a substitute for financial information presented in accordance with GAAP, and may be different from Adjusted EBITDA, Adjusted EBITDA as a percentage of revenues, Adjusted Operating Income, Adjusted Operating Income as a percentage of revenues, Adjusted Net Income, Adjusted Diluted Earnings Per Common Share, Adjusted Free Cash Flow, Bank Consolidated EBITDA, Consolidated Funded Debt, Net and Consolidated Net Leverage Ratio presented by other companies.

CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
RECONCILIATION OF FISCAL YEAR 2021 OUTLOOK NON-GAAP MEASURES
(Unaudited)
(In thousands)

Following is a reconciliation of the Company's estimated Adjusted EBITDA (i) from estimated Net income for fiscal year 2021:

| | <u>(Estimated) Fiscal Year Ending December 31, 2021</u> |
|--|---|
| Net income | \$35,000 - \$39,000 |
| Provision for income taxes | 17,000 |
| Other income | (500) |
| Interest expense, net | 22,000 |
| Expense from acquisition activities | 2,500 |
| Southbridge Landfill closure charge | 1,000 |
| Depreciation and amortization | 103,000 |
| Depletion of landfill operating lease obligations | 7,500 |
| Interest accretion on landfill and environmental remediation liabilities | 7,500 |
| Adjusted EBITDA | \$195,000 - \$199,000 |

Following is a reconciliation of the Company's estimated Adjusted Free Cash Flow (i) from estimated Net cash provided by operating activities for fiscal year 2021:

| | (Estimated) Fiscal Year Ending December 31, 2021 |
|--|---|
| Net cash provided by operating activities | \$158,000 - \$162,000 |
| Capital expenditures | (122,000) |
| Proceeds from sale of property and equipment | 500 |
| Southbridge Landfill closure and Potsdam environmental remediation | 8,500 |
| Cash outlays from acquisition activities | 1,000 |
| Post acquisition and development project capital expenditures | 20,000 |
| Waste USA Landfill phase VI capital expenditures | 13,000 |
| Adjusted Free Cash Flow | \$79,000 - \$83,000 |

(i) See footnotes for Non-GAAP Performance Measures and Non-GAAP Liquidity Measures included in the *Reconciliation of Certain Non-GAAP Measures* for further disclosure over the nature of the various adjustments to estimated Adjusted EBITDA and estimated Adjusted Free Cash Flow.

CASELLA WASTE SYSTEMS, INC. AND SUBSIDIARIES
SUPPLEMENTAL DATA TABLES
(Unaudited)
(In thousands)

Amounts of total revenues attributable to services provided for the three and six months ended June 30, 2021 and 2020 are as follows:

| | Three Months Ended June 30, | | | |
|--------------------------------------|-----------------------------|------------------------|-------------------|------------------------|
| | 2021 | % of Total Revenues | 2020 | % of Total Revenues |
| Collection | \$ 107,327 | 49.7 % | \$ 94,008 | 49.8 % |
| Disposal | 49,173 | 22.8 % | 43,746 | 23.2 % |
| Power generation | 1,100 | 0.5 % | 918 | 0.5 % |
| Processing | 2,310 | 1.1 % | 1,950 | 1.0 % |
| Solid waste operations | 159,910 | 74.1 % | 140,622 | 74.5 % |
| Processing | 21,031 | 9.7 % | 16,205 | 8.6 % |
| Non-processing | 34,934 | 16.2 % | 31,940 | 16.9 % |
| Resource solutions operations | 55,965 | 25.9 % | 48,145 | 25.5 % |
| Total revenues | \$ 215,875 | 100.0 % | \$ 188,767 | 100.0 % |

| | Six Months Ended June 30, | | | |
|--------------------------------------|---------------------------|------------------------|-------------------|------------------------|
| | 2021 | % of Total Revenues | 2020 | % of Total Revenues |
| Collection | \$ 204,796 | 50.5 % | \$ 188,568 | 50.7 % |
| Disposal | 87,026 | 21.5 % | 82,371 | 22.2 % |
| Power generation | 2,403 | 0.6 % | 1,944 | 0.5 % |
| Processing | 3,794 | 0.9 % | 3,087 | 0.9 % |
| Solid waste operations | 298,019 | 73.5 % | 275,970 | 74.3 % |
| Processing | 38,302 | 9.5 % | 30,023 | 8.0 % |
| Non-processing | 69,085 | 17.0 % | 65,683 | 17.7 % |
| Resource solutions operations | 107,387 | 26.5 % | 95,706 | 25.7 % |
| Total revenues | \$ 405,406 | 100.0 % | \$ 371,676 | 100.0 % |

Components of revenue growth for the three months ended June 30, 2021 compared to the three months ended June 30, 2020 are as follows:

| | Amount | % of Related Business | % of Operations | % of Total Company |
|--------------------------------|----------|-----------------------------|--------------------|-----------------------|
| Solid waste operations: | | | | |
| Collection | \$ 3,916 | 4.2 % | 2.8 % | 2.1 % |
| Disposal | 1,648 | 3.8 % | 1.2 % | 0.9 % |
| Processing | 19 | 1.0 % | — % | — % |
| Solid waste price | 5,583 | | 4.0 % | 3.0 % |
| Collection | 6,278 | | 4.5 % | 3.3 % |

| | | | |
|--|------------------|---------------|---------------|
| Disposal | 3,638 | 2.6 % | 1.9 % |
| Processing | 133 | — % | 0.1 % |
| Solid waste volume | 10,049 | 7.1 % | 5.3 % |
| Fuel surcharge and other fees | (373) | (0.3) % | (0.2) % |
| Commodity price and volume | 380 | 0.3 % | 0.2 % |
| Acquisitions, net divestitures | 3,678 | 2.6 % | 1.9 % |
| Closed operations | (29) | — % | — % |
| Total solid waste operations | 19,288 | 13.7 % | 10.2 % |
| Resource solutions operations: | | | |
| Processing - price | 3,357 | 7.0 % | 1.8 % |
| Processing - volume | 1,469 | 3.1 % | 0.8 % |
| Non-processing | 2,994 | 6.2 % | 1.6 % |
| Total resource solutions operations | 7,820 | 16.3 % | 4.2 % |
| Total company | \$ 27,108 | | 14.4 % |

Solid waste internalization rates by region for the three and six months ended June 30, 2021 and 2020 are as follows:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|------------------------------------|--------------------------------|---------------|------------------------------|---------------|
| | 2021 | 2020 | 2021 | 2020 |
| Eastern region | 52.6 % | 50.7 % | 51.4 % | 49.2 % |
| Western region | 59.9 % | 63.5 % | 60.6 % | 61.2 % |
| Solid waste internalization | 56.4 % | 57.4 % | 56.2 % | 55.4 % |

Components of capital expenditures (i) for the three and six months ended June 30, 2021 and 2020 are as follows:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|--------------------------------|------------------|------------------------------|------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Growth capital expenditures: | | | | |
| Post acquisition and development project | \$ 2,696 | \$ 3,415 | \$ 6,467 | \$ 9,275 |
| Waste USA Landfill phase VI | 5,339 | 2,311 | 6,439 | 3,546 |
| Other | 3,190 | 476 | 4,205 | 980 |
| Growth capital expenditures | 11,225 | 6,202 | 17,111 | 13,801 |
| Replacement capital expenditures: | | | | |
| Landfill development | 7,476 | 15,762 | 8,765 | 19,820 |
| Vehicles, machinery, equipment and containers | 8,175 | 8,276 | 25,743 | 14,369 |
| Facilities | 1,019 | 521 | 1,669 | 1,564 |
| Other | 1,342 | 958 | 2,781 | 2,016 |
| Replacement capital expenditures | 18,012 | 25,517 | 38,958 | 37,769 |
| Capital expenditures | \$ 29,237 | \$ 31,719 | \$ 56,069 | \$ 51,570 |

(i) The Company's capital expenditures are broadly defined as pertaining to either growth or replacement activities. *Growth capital expenditures* are defined as costs related to development projects, organic business growth, and the integration of newly acquired operations. Growth capital expenditures include costs related to the following: 1) post acquisition and development projects that are necessary to optimize strategic synergies associated with integrating newly acquired operations as contemplated by the discounted cash flow return analysis conducted by management as part of the acquisition investment decision as well as non-routine development investments that are expected to provide long-term returns and includes the following capital expenditures required to achieve initial operating synergies: trucks, equipment and machinery; and facilities, land, IT infrastructure or related upgrades to integrate operations; 2) Waste USA Landfill phase VI construction and development for long-term infrastructure, which is unique and different from landfill construction investments in the normal course of operations because the Company is investing in long-term infrastructure over an estimated four year period that will not yield a positive economic benefit until 2023 and extending over approximately 20 years; and 3) development of new airspace, permit expansions, and new recycling contracts, equipment added directly as a result of organic business growth and infrastructure added to increase throughput at transfer stations and recycling facilities. *Replacement capital expenditures* are defined as landfill cell construction costs not related to expansion airspace, costs for normal permit renewals, and replacement costs for equipment due to age or obsolescence.

